



P. O. Box 95
San Andreas, CA 95249
(209) 754-4468 Phone
(209) 754-2537 Fax

**Meeting of the Board of Directors
Wednesday April 25, 2018
7:30 am
Mark Twain Medical Center Classroom 2
768 Mountain Ranch Rd,
San Andreas, CA**

Agenda

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

1. Call to order:
2. Roll Call:
3. Approval of Agenda: Action
4. Public Comment on matters not listed on the Agenda:

The purpose of this section of the agenda is to allow comments and input from the public on matters within the jurisdiction of the Mark Twain Health Care District not listed on the Agenda. (The public may also comment on any item listed on the Agenda prior to Board action on such item.) **Limit of 3 minutes per speaker.** The Board appreciates your comments however it will not discuss and cannot act on items not on the agenda.

5. Consent Agenda: Action

All Consent items are considered routine and may be approved by the District Board without any discussion by a single roll-call vote. Any Board Member or member of the public may remove any item from the Consent list. If an item is removed, it will be discussed separately following approval of the remainder of the Consent items.

A. Correspondence:

- Soroptimist International – Thank You (4-3-2018)

B. Un-Approved Minutes:

- Un-Approved Finance Committee Meeting Minutes – March 14, 2018
- Un-Approved Meeting Minutes – March 28, 2018 Board Meeting

6. MTHCD Reports:

A. Presidents Report:Ms. Reed

- Association of California Health Care Districts (ACHD):
- Report from ACHD Legislative Day:

B. Executive Director Report:.....Dr. Smart

- County Announcement – Election Dates:
- Strategic Plan:
- District Policy 4.0: Action
- June Study Session – COP Financing:

C. Corp. Board Report:Ms. Reed / Ms. Atkinson

7. Committee Reports:

A. Finance Committee:.....Ms. Atkinson / Ms. Radford

- Financial Update:.....Mr. Krieg
- Recommendation - Approval of March 2018 Financial Statements: Action ..Ms. Atkinson
- Pending Accounting Services RFP & Extension of Current Services:.....Ms. Atkinson
- Update on Investment Policy No. 22:.....Ms. Atkinson
- Update on search for Finance Committee Community Member:.....Ms. Atkinson

- Budget Planning for FY 2018-2019:.....Ms. Atkinson
- B. Ad Hoc Ballot Education Committee:**.....Ms. Reed / Ms Atkinson
- C. Ad Hoc Policy Committee:**.....Ms. Atkinson / Ms Al-Rafiq
 - Update on Policy Process:
- D. Ad Hoc Grants Committee: :**.....Ms. Radford / Ms. Sellick
 - **Grants:**
 - High School Scholarships:
 - Update on Sponsorships:
 - ❖ Exceptional Grant Programs:.....Dr. Smart
 - Stay Vertical, Calaveras:
 - Diabetic Education:
 - Announcement: Present Grant Certificates at 10am:.....Ms. Radford
- E. Ad Hoc Real Estate:**Ms. Reed / Ms Al-Rafiq
 - **Update on Valley Springs Clinic:**Dr. Smart
 - Clinic Name:..... ..Dr. Smart
 - Road Name:..... ..Dr. Smart
 - Project Manager:.....Pat Van Lieshout
 - USDA Loan:
 - **Resolution 2018 – 06: Action: By Roll Call Vote**.....Dr. Smart
 - **Resolution to Reserve Funds for Valley Springs Clinic Equity Contribution and Debt Service Payment and Reserves**
 - **Resolution 2018 - 07: Action: By Roll Call Vote**.....Dr. Smart
 - **USDA Loan Resolution:**
 - RHC Operations:.....Dr. Smart
 - Opinion of Probable Costs:.....Mr. Krieg

- **Update on VS Property - Phase II:**.....Ms. Al-Rafiq / Ms. Reed

8. Board Comment and Request for Future Agenda Items:

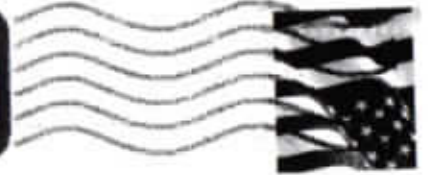
A. Announcements of Interest to the Board or the Public:

9. Next Meeting:

A. May 23, 2018

10. Adjournment: Action:

Soroptimist International of 957
Calaveras County
P O Box 698
Argols Camp, CA 95222



Mark Swain
Health Care District
PO Box 95
San Andreas, Ca
95249

Time and energy you
are expending for the
welfare of our community

... Sincerely,
Soroptimist
of
Calaveras
County



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Soroptimist International of
Calaveras County appreci-
ate the San Andreas Board
of Supervisors for passing us the
new Health District to
create the position and
funding of it.
Mark Swain Health
Care.

Thank you for your



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Finance Committee Meeting
Wednesday March 14, 2018
9:00 am
Mark Twain Medical Center Education Center - Classroom 5
San Andreas, CA

Un- Approved Minutes

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

1. Call to order:

The meeting was called to order by Treasurer, Susan Atkinson at 9:04am.

2. Roll Call:

Present for roll call was Susan Atkinson, MSW and Ms. Radford, FNP.

3. Approval of Agenda: Action

Ms. Radford moved to approve the agenda. Ms. Atkinson provided her second and the motion passed 2-0.

4. Public Comment On Matters Not Listed On The Agenda:

Hearing none.

5. Consent Agenda: Action

- Un-Approved Finance Committee Meeting Minutes for Feb. 14, 2018.

Ms. Radford moved to approve the agenda. Ms. Atkinson provided her second and the motion passed 2-0.

6. Controller's Report: Action

- **Financial Status, Trends, Long-Term Views and Cashflow:**
- **February Financials Will Be Presented to The Committee:**

Mr. Krieg: Commented on some items in the financials: total revenues be increased for the month because of the first tax payment was received; consulting fees were up as expected due to payments to VMG and Wipfli Consultants; the District could expect an operating loss of (approx.) \$27k before grants and sponsorships; the MTMC Minority Interest account decreased by (approx.) \$6k vs a budgeted loss of (approx.) \$24k.

Ms. Atkinson: The District needs to look ahead to the approx. \$55k / month due for utilities.

Mr. Krieg: While MTMC was paying the utilities, an effort was made to decrease the expense i.e.; consolidate all propane costs to one vendor for a better price.

Ms. Radford: Confirmed the District would keep a property manager to maintain the VS Rental and property.

Mr. Malcoun: Sends sub tenants a letter when rent increase is due.

7. Treasurer's Report:

- Investments Policy Update:

Ms. Atkinson: Has been working on the investment policy along with Dr. Smart and hopes to have it ready for the April meeting.

Mr. Krieg: Going into the future investment accounts need to be well labeled so funds are spent as intended i.e.: utilities and seismic requirements.

8. Executive Director's Report:

- **County Controller Reports:**

Dr. Smart: Rebecca Callen, Calaveras County Auditor/Controller has accepted an invitation to attend the April meeting to review and answer questions about the reports her department sends to the District each month.

- **Audit RFP:**

Dr. Smart: There were 5 proposals received and reviewed by Mr. Krieg, Ms. Atkinson and himself individually. Next week the three will compare notes.

- **MOB Leases:**

Dr. Smart: In the new lease the District will own all the furnishings and equipment then can lease out fully-furnished space which has a higher value.

9. Comment and Future Agenda Items:

Mr. Krieg: MTMC wants to clean out a storage locker full of files so he will deliver District boxes to the District. He is also working on a dashboard for the District showing expense amounts that have exceeded budget. He will also create a method to track month-to-month operating amounts. He is making himself available for Board members and staff to research budget assumptions.

10. Next Meeting:

- The next regular meeting will be April 11, 2018:

11. Adjournment: Action

Ms. Radford moved to adjourn the meeting at 9:57am. Ms. Atkinson provided her second and the motion passed 2-0.



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**Meeting of the Board of Directors
Wednesday March 28, 2018
7:30 am
Mark Twain Medical Center Classroom 2
768 Mountain Ranch Rd,
San Andreas, CA**

Un - Approved Minutes

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

1. Call to order:

The meeting was called to order by President, Lin Reed at 7:34am.

2. Roll Call:

Present for roll call was Lin Reed, MBA OTR/L; Ann Radford, FNP; Susan Atkinson, MSW; Debbie Sellick, CMP and Talibah Al-Rafiq.

3. Approval of Agenda: Action

Ms. Al-Rafiq: Item 7. A. should read February Financials.

Ms. Atkinson moved to approve the agenda as amended. Ms. Al-Rafiq provided her second and the motion passed 5-0.

4. Public Comment on matters not listed on the Agenda:

Hearing none.

5. Consent Agenda: Action

Dr. Smart: Resolution 2018-04 doesn't need a roll call vote so can stay on the consent agenda.

A. Resolution 2018-04:

- **Resolution 2018 - 04 Planned Development Application:**

B. Correspondence:

- Chamber of Commerce Renewal of Membership - Thank you:

C. Un-Approved Minutes:

- Un-Approved Finance Committee Meeting Minutes – January 10, 2018.
- Un-Approved Finance Committee Meeting Minutes – February 14, 2018.
- Un-Approved Meeting Minutes – February 28, 2018 Board Meeting.
- Un-Approved Meeting Minutes – March 9, 2018 Board Meeting.
- Un-Approved Meeting Minutes – March 10, 2018 Board Meeting.

Ms. Atkinson moved to approve the Consent Agenda. Ms. Sellick provided her second and the motion passed 5-0.

Dr. Smart: Resolution 2018-04 will be delivered to the County today.

6. MTHCD Reports:

A. Presidents Report:

Ms. Reed: Referenced today's webinar (1pm) relative to the Grants webinar from last week which is being considered in the assembly.

- **Association of California Health Care Districts (ACHD):**

Ms. Reed: Will be attending the ACHD Legislative Days Conf. in Sacramento (Apr 16-17).

B. Executive Director Report:

- **Strategic Planning Meeting – March 9 -10, 2018:**

Dr. Smart: The meeting went well with lots of participation. What came out of it will be brought to future Board **meetings as action items or directions.**

- **iPad/Granicus/Study Session for May:**

Dr. Smart: Researched how iPads might be a benefit to the Board. He found software that can enhance the agenda process and facilitate preparing the minutes. He reviewed other software programs and found Granicus is used by 3,500 public agencies and allows the public who cannot attend Board meetings to still have input. He will reach out to ACHD and other agencies to see how the software works for them. He suggests having a Board study session in May.

Ms. Atkinson: Liked the idea the software would cut back on work, support the Brown Act and be an outreach to the public.

- **USDA Distance Learning Grant:**

Dr. Smart: The awarded amount (\$100k) was split with the Corp. Board who gets half (\$50k). The March 16 deadline was met to redefine the scope of the grant. The money can only be spent on equipment and telehealth. The money needs to be spent by Sept. 2018.

- **Form 700:**

Ms. Stout: California Fair Political Practices Commission Requires an annual Form 700 be filled out by those elected, appointed officials, some employees and others per Govt. Code Section 87200. This applies to all MTHCD Board members and staff. The forms are filed in house. All are current except one. The due date is April 2nd.

- **AB 1234 Training:**

Ms. Stout: The Brown Act and Fair Political Practices Commission requires Ethics Training (AB1234) be completed every 2 years. It covers laws relating to “perks and gifts of the office, government transparency laws and laws relating to fair processes and general ethical principles. The MTHCD Board and staff are required to take the training and are all current.

D. Corp. Board Report:

Ms. Reed: The MTMC had a good month financially, the EBITDA (earnings before interest taxes depreciation amortization) was good, census was up, and the clinics were well staffed. A new surgeon is expected to come on board by June.

Ms. Atkinson: Mr. Silberstein visited the Corp. Board meeting to explain how the new 30-year lease would work. The Angels Camp Clinic is pending an Angels Camp building permit. Currently they only have a conditional use permit.

7. Committee Reports:

A. Finance Committee:

Ms. Atkinson: Along with Ms. Radford will meet regarding the 2018-2019 Budget process which will reflect different needs considering the new lease. The Executive Director sent each of you a request for your input in the budget process and are due by April 13th. Mr. Krieg’s office will be glad to assist.

- **Recommendation for Approval of February 2018 Financial Statements: Action**

Mr. Krieg: The District had a loss of \$27k for the month due to consultant costs. The Minority Interest decreased (approx.) \$6k versus a budgeted loss of (approx.) \$24.5k.

Ms. Al-Rafiq moved to approve the February Financial Statements. Ms. Radford provided her second and the motion passed. 5-0.

Dr. Smart: Mr. Krieg has created a draft dashboard of the District’s finances which will go to the April Finance Committee meeting then to the April Board meeting.

Dr. Smart: Rebecca Callen, Calaveras County Auditor/Controller, has agreed to attend the April Finance Committee meeting to give the Committee a better understanding about the reports she send to the District each month. He encouraged Board members to attend for information.

- **Update on Audit RFP process:**

Ms. Atkinson: There was a meeting that included Dr. Smart, Mr. Krieg and herself to summarize their review of the 5 proposals received. There was a consensus on one that will be brought to the April Board meeting.

- **Update on pending Accounting Services RFP:**

Ms. Atkinson: Currently the District has an agreement with Tribble and Ayala to handle the payroll procedures. The remainder of the District accounting services is contracted through Mr. Krieg's office. That contract will not continue into the new lease. In planning ahead for future accounting services the District wants to look and advertise locally as well as through CSDA or an RFP.

- **Update on Investment Policy:**

Ms. Atkinson: The new investment policy is coming along. She has retyped it and Dr. Smart has it and will review it for the April Finance Committee Meeting.

- **Update on search for Finance Committee Community Member:**

Ms. Atkinson: Staff sent out an ad for the Finance Committee Community Member.

Dr. Smart: Suggested everyone invite those that are qualified in their community to apply.

- **Budget Planning for FY 2018-2019:**

Ms. Atkinson: Requests all input be sent in by April 13th.

- **Mileage/Travel Expenses for Reimbursement Monthly:**

Ms. Atkinson: Reminded everyone to turn in their reimbursement claims each month. Past practice was quarterly or annually and that's having an adverse impact on the budget.

C. Ad Hoc Ballot Education Committee:

Ms. Reed: The Committee has been meeting frequently. Dr. Smart's list of educational speaking engagements will be updated and sent so each Board member can choose which ones they can attend. The latest addition is the MTMC Volunteers.

Ms. Atkinson: Made the arrangements to add educational speaking engagements for Moke Hill, West Point / Wilseyville. The Corp. Board will be doing billboards, flyers and yard signs to get the Measure A word out.

The Board: Discussed that Dr. Smart is out there educating as many as he can. The employees and public are asking when they will see ad/billboards from MTMC? The concern is if the information is getting out there soon enough considering the ballots will be mailed on May 7th.

Ms. Atkinson: Statistically 80% of the votes are by mail and 50% of those vote from May 7-14.

Ms. Radford: The information should have rolled out on the heels of the District's vote and already be in all the clinics.

Ms. Atkinson: She and Ms. Reed have been told education of the public on Measure A had to go to Dignity legal and Dignity-hired experts have start-dates and say they work.

D. Ad Hoc Grants Committee:

- **Update on Sponsorships and Scholarships:**

Ms. Radford: She and Ms. Sellick are reviewing the CHS and Bret Harte high school scholarship applications.

- **Grant Application: Action**

Dr. Smart: Reviewed the summary item sheet (pkt. pg. 55) and that plans were being made to invite those awarded to a reception at the April Board meeting at which time the names would be announced.

Ms. Atkinson moved to approve the Grant Committee's recommendation. Ms. Radford provided her second and the motion passed 4-1.

E. Ad Hoc Real Estate:

- **Update on Valley Springs Clinic:**

- **Resolution 2018 - 05 VS Rural Health Clinic:**

Dr. Smart: Resolution 2018 – 05 (pkt. pg. 56) is in support of the USDA letter of conditions i.e.: proper consultants and assistance have been secured, a budget and operation plan will be done.

Ms. Atkinson moved to approve Resolution 2018-05. Ms. Sellick provided her second and it passed 5-0.

- **Architect:**

Mr. Van Lieshout: Passed out the VS Med Center timeline (3-27-2018) stating it was a snap shot of the events to come. The clinic plans are at the County. They are outsourced so can expect in about 20-30 days to get a list of comments for the Architect to answer. His answers to questions is as follows: The project is public funded, and the bid process will be advertised locally twice in two local papers as well as in the plan houses. It is rare to see locals be able to bid. It is possible to see local subcontractors for some of the site work. Aug 23 is a projected start date and there will be time for the Board to have a public ground-breaking event.

- **USDA Loan:**

Dr. Smart: USDA has agreed to loan for the construction and the take-out loan. This will save the District \$130k.

- **RHC Operations:**

Dr. Smart: The clinic has to work with the Corp. and the hospital, so he will be discussing how to best do that with Mr. Roberts, MTMC, CFO.

- **Budget:**

Dr. Smart: Is working on the clinic budget.

- **Dental:**

Dr. Smart: There aren't many local places to get Medical dental care so most go out of the County. The thinking is to provide dental care and the family will seek more care locally. Aspen St. Architects will be designing a dental pod of 3 dental chairs for the VS Clinic.

- **Opinion of Probable Costs:**

Mr. Krieg: Of the total \$1.3 million spent. \$900k is for the land and \$400k is for architect and legal fees. He will create a method to track the budget showing over, under and changes as they occur.

- **Phase II:**

Dr. Smart: Phase II refers to the remaining acreage not needed for the VS Clinic. The Committee has been approached by different organizations with ideas on how to develop the parcel(s). Yesterday the Committee met Ron Regan and Fleta Herndon who operates 5 such establishment in Amador County.

Ms. Reed: Mr. Regan was very informative, and she learned a lot. He will send his proposal to the District.

Ms. Al-Rafiq: Has been in contact with the president of marketing for Welbe Health Interest who is working on a Stockton site due to open soon. They provide service for Senior. health and in-home care consulting, Medicare, Medical and case management. It is a Medical program as many can't afford long term care.

8. Board Comment and Request for Future Agenda Items:

A. Announcements of Interest to the Board or the Public:

Ms. Al-Rafiq: Requested Phase II be added to future agendas.

9. Next Meeting:

A. April 25, 2018

10. **Closed Session:** None

11. **Reconvene to Open Session:**

A. Report of Action taken (if any) in Closed Session: None

12. **Adjournment:** Action:

Ms. Atkinson moved to adjourn the meeting at 9:03am. Ms. Sellick provided her second and the motion passed 5-0.

ACHD Advocate

In this edition

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- [2018 Calendar of Events is now on ACHD.org](#)

From the Desk of Ken Cohen, Executive Director

March has been another busy month for ACHD.

This month Sheila Johnston and I had the pleasure of visiting Plumas Healthcare District, Palomar Healthcare District (along with Howard Salmon, ACHD Board Chair), and West Side Healthcare District.



Dr. Kepple and his team provided a comprehensive overview of the challenges facing Plumas Healthcare District, including: conversations with a neighboring Healthcare District regarding management and collaboration. This was followed by a discussion of the role of LAFCO in consolidation and collaboration of Healthcare Districts as well as ballot initiatives and requirements. Dr. Kepple also provided an update on physician retention and improvements in services that have been implemented. Thank you to Dr. Kepple and his team for their hospitality and review of programs and for being our newest Member of ACHD!

Diane Hansen, Interim CEO of Palomar Health and Hugh King, Interim CFO, provided Sheila, Howard and I, with an overview of the many challenges facing their District. She also provided an update on the progress being made to sell or lease the vacant downtown hospital property. There was also a robust conversation regarding future capital needs related to meeting seismic requirements, within the changing financial landscape related to the Prime Program, as well as the potential impact of future changes to state and federal funding that are presently available under the current Waiver. The value of ACHD to Palomar Health and what additional services would be beneficial was also addressed. Thank you to both Diane and Hugh for your time and hospitality.

Jerry Starr, CEO of West Side Health Care District and Eric Cooper, Chair of the West Side Health Care District Board, provided Sheila and I with a comprehensive tour of their clinic facility; along with an update on the progress of their clinic expansion project. Of note, the West Side Health Care District Facility was recently approved as a federally qualified Rural Health Center which will result in additional financial resources towards operations and capital improvements. We also learned about the economic and demographic changes that have taken place over the past several years in the City of Taft and Kern County, and how these changes have impacted their ability to maintain services and retain physicians and staff.

West Side Health Care District became the 18th Certified Healthcare District and the District received their certification plaque and recognition at their public Board meeting on March 29th. Congratulations to the West Side Health Care District Board, administration and care team on achieving Certified Healthcare District status.



I also had the pleasure of meeting with Godfrey Wilson, CEO, Los Medanos Healthcare District and learning about the challenge facing their district with Contra Costa County and their LAFCO.

The Education Committee met via Webinar on March 7th to continue their examination of the Certified Healthcare District requirements and they are considering changes/updates that may be incorporated into the certified healthcare district process. The Committee will be working with the Board regarding certification enhancements that may include additional best practices and updated legal requirements. Any updates to the Certified Healthcare District program, along with the results of the Education Committee deliberations, will be announced at this year's Annual Meeting.

The Certified Health Care District application process will soon be available for download and submittal via the ACHD Website.

Just a reminder to [register](#) for ACHD's Annual Leg Day which will occur April 16, 17th. Also note, that ACHD will be hosting a CEO networking session over lunch on the 17th. District CEO's, Executive Directors and Administrators are invited to attend a special networking lunch. The objective of this CEO luncheon is to provide an opportunity for Healthcare District CEO to meet and network, discuss issues of mutual interest and challenge; as well as identify other areas for mutual support.

Lastly, during a recent ACHD Outreach Visit, District Executives expressed a desire to receive unfiltered news pertaining to Healthcare Districts in a more timely manner. Currently, ACHD shares positive Healthcare District news in our Monthly Update newsletter and on our website and social media more

frequently. Therefore, ACHD will begin sharing news with other Member Healthcare District CEOs and Administrators in an email on a weekly basis.

Special Note

Amber King, Vice President, Government Affairs, will be on maternity leave through mid-July. In her absence please use the following contact information for the Advocacy Team:

- Annie Hohn, Administrative Associate, Advocacy: (916) 266-5204 or annie.hohn@achd.org
- Kelly Brooks, HBE: (916) 272-0011, or kbl@hbeadvocacy.com
- Jean Hurst, HBE: (916) 272-0010, or jkh@hbeadvocacy.com

For Association related questions, please contact Sheila Johnston, Vice President, Member Relations & Administration, at (916) 266-5208, or sheila.johnston@achd.org.

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Trustee Spotlight: Eric Cooper, West Side Healthcare District

In an effort to show our appreciation to Healthcare District Leaders, ACHD will begin highlighting the invaluable contributions of Trustees in their community. We recognize that the work and passion of our Trustees often go unrecognized and it is our goal to share the positive impacts Trustees make in their communities.



What inspired you to run for a seat on the West Side Health Care District Board?

I was asked to join the Board in the year 2000 to fill an open seat vacated by a Trustee that resigned and moved out of the District. I was inspired to serve and become active in the community after returning home from San Diego to help expand my family business. Although I had no background or experience in health care, the idea of serving appealed to me because the Board was fairly unknown and I could offer my time and service with minimal commitment. Little did I know, that would be the farthest thing

from from the truth. Three years prior to my appointment, the West Side Health Care District sold it's struggling hospital to Dignity Health (formerly, Catholic Healthcare West). They agreed to own and operate the facility for 4 years with a plan that appeared beneficial for all. My first year on the board coincided with the 4th and final year of that commitment. The writing was on the wall as Dignity meticulously informed the community that small rural hospitals were dying and in fact, the hospital they purchased from us and promised to run was the most unprofitable of all and would soon be closed. Suddenly, I found myself entering one of the most challenging and frustrating experiences of my life as I served on a board from a small under-served community that was about to wage a battle with a large, well funded health care behemoth that would decide the fate of our 65 year old hospital.

What is one accomplishment that the Board has implemented that you are most proud of?

After years in the making and serving on the board for 18 years, I am most proud of our brand new, state of the art outpatient medical facility that will break ground in mid-2018. Following the re-purchase of our property from Dignity Health we demolished our outdated hospital and our new Clinic signals the first phase of our long term plan to develop a 10 acre medical campus on land owned and operated by the district. Future plans include facilities and services geared toward serving the health and wellness needs of our under-served community.

What is your District best known for?

The West Side Health Care District is best known for it's long history of serving the residents of Taft and outlying areas of of our District. As one of the oldest and continuously run districts in California, we are proud of the accomplishments of both our Board Members and medical professionals through the years. Today and in the future, we look forward to further position our organization to be the nucleus of the health care providers and service groups in our community, helping to strengthen services and better serve the residents.

If money were no object, what services would you want your District to implement?

If money were no obstacle, I would fill our 10-acre campus with modern facilities, staff and well-run services that would not only service the health care needs of our District, but would meet the growing needs of patients from all over the central valley. Our 10-acre medical campus in Taft can become a premier destination for health care from the beginning of life to the end. Our District is so under-served in facilities, health professions and access to specialty health care the citizens of our District will welcome anything we have the financial resources to offer and support!

What advice would you give someone considering election or appointment to a Healthcare District?

Serving on a Healthcare District Board can be one of the most rewarding and challenging of all public service positions. Health care is a difficult, confusing and costly industry. A Healthcare District Board Member should enter into the position ready to check their personal agendas aside. They should be prepared to make a positive contribution and know that anything worth working for takes time, patience and dedication. Being a Board Member is often times thankless and frustrating, but at the end of the day, there is nothing more satisfying than being a part of an organization that helps equip, support and enable health care professionals with the tools and funds they need to save lives and make a difference.

What do you like to do in your free time?

I love to travel and vacation with friends and family. Especially with my wife Kathy, who is a 3rd grade teacher and my son Rex, who is a 7th grader. I am blessed with a successful, family owned business that affords me the opportunity to serve on the West Side Health Care Board and to call Taft, California my home!

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Legislative Day is Around the Corner!



It's just around the corner... join us for our 2018 Legislative Day, April 16-17 in Sacramento!

Legislative Day is a great opportunity for our attendees to learn about the issues impacting Healthcare Districts, collaborate with colleagues to create legislative solutions, and make their voices heard in the Capitol. But don't take our word for it--

click on the video below to hear from our 2017 attendees!



[Click here to register for Legislative Day!](#)

Did you miss our Legislative Day preview webinar? Access the recording [here](#) and the slides [here](#).

Contact [Annie Hohn](#) with any questions. We look forward to seeing you soon!

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Legislative Update

AB 2019 (Aguilar-Curry)

[AB 2019](#) was recently amended to include a number of items relating to Healthcare Districts:

- Requires that any HCD that uses design-build for housing must set aside 20% of the housing for low, very low, and extremely low income individuals, unless the city or county has an ordinance with a higher threshold.
- Amends the website requirements approved last year in AB 1728 to change the "may" to a "shall" and require all the items listed (adopted budget, list of board members, Brown Act notices, Municipal Service Review or LAFCO special study, list of grant recipients, audits, annual financial reports, and grants policy). Some of the items may now be

posted via a link to another government website (like the SCO or LAFCO).

- Many new changes to the grants policy piece, including: additional information about the process for awarding grants, the district's plan for issuing grants, how applications are reviewed, and a prohibition between grant recipients meeting with individual board members or staff outside the publicly provided process.
- Starting January 2020, grants policies must include: guidelines for awarding grants to underserved communities or organizations that serve underserved populations, guidelines for awarding grants to multiple recipients so as to avoid 50% or more of grant funding to a single recipient, evaluating the financial needs of recipients, considering whether organizations that do not provide direct patient care are eligible for funding and under what criteria, funding limitations for prior grant recipients, considering sponsorship of charitable events, funding other government agencies, awarding grants to and limiting funds for foundations that are sponsored and controlled by, or are associated with, a grant recipient.
- Notification of a bankruptcy filing to LAFCO within 10 days of the filing.

While we are aware these amendments are concerning, the Advocacy team has not yet taken a position on AB 2019. We will be discussing the bill at the next Advocacy Committee meeting and continue to communicate with Aguiar-Curry's staff on this matter. Once a position is determined, ACHD staff will issue a Legislative Alert. If you have any questions or concerns, please reach out to our contract lobbyist, [Jean Hurst](#) of Hurst Brooks Espinosa.

Other News

The ACHD Advocacy Team continues to review, and take active positions on, legislation that may impact Healthcare Districts this year. You can view our current Legislative Reports [here](#). With Spring Recess concluding at the beginning of April, many bills are continuing to be set for hearing in policy committees this month. You can view committee hearings and floor sessions on [CalChannel](#).



On March 21st, Toni Atkins made history as she was sworn in as the first female and first LGBT President pro Tempore of the California Senate. Read the press release [here](#).

Our 2018 Legislative Day, Beyond the Conversation: Taking Action, is right around the corner-if you haven't yet registered, it's not too late! Legislative Day is a great opportunity for Healthcare District trustees and staff to learn effective advocacy and network with colleagues. [Click here for registration information, event schedule, and session descriptions.](#)

*Reminder: Amber King, Vice President, Government Affairs, will be on maternity leave through July. In her absence please contact [Annie Hohn](#), Administrative Associate, Advocacy or [Sheila Johnston](#), Vice President, Member Relations & Administration.

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ACHD Webinar Education Series

ACHD hosted their monthly webinar series, Best Practices in Grant Policies, featuring Barbara Avery, Director of Community Benefit, and Sharon Johal, Senior Community Benefits Specialist for the Community Benefit Program at El Camino Hospital. El Camino Hospital has had a robust grant program in place and their policies can be adapted to other Healthcare Districts that also have a grant program.

If you missed this webinar and would like to access a recording, please [click here](#). To access a template Grant Policy and view examples of other Healthcare District policies, [click here](#).

ACHD will host the next installment of our [Webinar Education Series](#) on April 26, 2018, at 10:00 am focusing on Elder Abuse Awareness. To learn more about this event, [click here](#).



To find out more information about our Webinar Education series, [click here](#).

Please contact [Sheila Johnston](#) with any questions.

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In Case You Missed It... Healthcare District News from Around the State



(Eden Health District) Castro Valley High School Student Sets His Sights on "AGING"

Eden Health District, Castro Valley Eden Area Chamber of Commerce, Eden Area Regional Occupational Program (EdenROP) and Castro Valley High School, have joined forces to provide work-based learning Internships for local high school students. As a result, there is a very sharp high school student working the halls of Baywood Court Retirement Center this semester. [Click here](#) to read more.

(Bear Valley Community Healthcare District) Big Bear has a big heart for community

Here we go, we've done it again. Just when you think life is back to its normal everyday gripe and groan, here comes the true meaning of being a Big Bear resident. [Click here](#) to read the full article.

(John C. Fremont Healthcare District) Bone Density Screening New Service At JCF Hospital In Mariposa

John C. Fremont Healthcare District is pleased to announce a new service now available in Mariposa at John C. Fremont Hospital - bone density screening. [Click here](#) to read more.

(Palomar Health) Scripps Encinitas launches robotic surgery program

Dr. Adam Fierer said that it took him a few years to get used to the idea that a robot could perform a surgery better than he ever could.

[Click here](#) to read the full article.

Kaweah Delta to put hospital to the seismic test

Kaweah Delta Health Care District officials got some welcome news.

The state could allow the hospital to retain their 1969-built Mineral King wing beyond 2030 for acute inpatient care. It will require structural seismic testing to the tune of \$1.3 million. But, if that test comes back in their favor, it will be well worth it, CEO Gary Herbst said. [Click here](#) to read the full article.

(Bear Valley Community Healthcare District) Healthcare district honors its donors

From the delicate tea cups to tiered plates of finger foods, you'd never know you were in a hospital the afternoon of March 19. But a room full of donors sampled the variety of teas while they were honored for their contributions to the Bear Valley Community Healthcare District Foundation. [Click here](#) to read the full article.

Petaluma Health Care District trains local care providers on trauma response

The Petaluma Health Care District (PHCD) is playing a critical role in helping those impacted by the fires self-heal by serving as a catalyst for collective community action. [Click here](#) to read full article.

Going Beyond Cook Street: A Long-Fought-For Valley-Wide Expansion of the Desert Healthcare District Continues to Clear Hurdles

In 1948, the Desert Healthcare District was created by the state of California. Health-care districts were intended as a "response to a shortage of acute care hospitals as well as minimal access to health care in rural parts of the state," according to the DHCD website. [Click here](#) to read full article.

(Morongo Basin Healthcare District) Dental checks to move into schools thanks to virtual technology

Preventing dental disease in children across the Morongo Basin is the goal of the Morongo Basin Healthcare District's new dental program. [Click here](#) to read the full article.

Grossmont Healthcare District will award \$90,000 in scholarships to healthcare scholars from 20 high schools

The Grossmont Healthcare District (GHD) will award \$90,000 in scholarships to 40 high school seniors who have expressed interest in a career as a healthcare professional. [Click here](#) to read more.

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Wellness Summit Now Open for Registration!

ACHD is excited to announce that our Wellness Summit will be held on July 26th in Sacramento! This year's Wellness Summit will feature leaders in public health who will present on topics ranging from mental health prevention, employee burnout and community health models to increase public health. To learn more about our Wellness Summit and to register for this one-day event, [click here](#).



Healthy You: Healthy Community!

To read more about the Wellness Summit, [click here](#).
For more information, contact [Sheila Johnston](#).

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Coming Soon: ACHD's 66th Annual Meeting



The Association's Education Committee has planned the [66th Annual Meeting](#) with a focus on preparing Healthcare Districts for the challenges ahead and the

role of District's in the face of change. Our program is designed to inspire innovation and motivate Districts to prepare for the future.

Whether you're in your early years as a District Trustee or a seasoned Executive looking to grow, you'll discover the right insight to support your District's success in Pismo Beach.

Join us for what will be our best educational event ever!

Our Annual Meeting will take place September 12 - 14, 2018, at the Cliffs Resort in Pismo Beach.

Please contact [Sheila Johnston](#) with any questions or concerns. We hope to see you there!

Stay tuned for registration information!

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Call for Nominations: Healthcare District and Trustee of the Year!

ACHD is pleased to announce that we are now accepting nominations for Healthcare District of the Year and the Trustee of the Year awards! These prestigious awards seek to recognize a Healthcare District for innovation implemented to improve the health of the communities served and Trustees that have made notable impacts in the District through significant achievements in governance, strategic planning and partnership, stakeholder relationships, leadership or finance.

Nominations will be accepted through **June 30, 2018**.

To nominate your District for Healthcare District of the Year, [click here](#).

To nominate a Trustee for the Trustee of the Year award, [click here](#).

Awards will be presented during the ACHD Annual Meeting taking place September 12-14 at the Cliffs Resort in Pismo Beach. And congratulations to last year's District of the Year award winner, [Mayers Memorial Hospital District!](#)



Please contact [Sheila Johnston](#) with any questions.

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Become a Certified Healthcare District, Today

The Association of California Healthcare Districts (ACHD) is leading the way for Healthcare Districts to play a major role in the transformation of California's evolving health care landscape by helping them meet the changing needs of their local communities.

As public entities and as leaders in health, Healthcare Districts have well defined responsibilities for serving the public, adapting to their health care needs and conducting business in a manner that is open and transparent - a role that only Healthcare Districts can fill.

To assist ACHD Members in demonstrating their commitment to exemplary compliance in meeting the health and governance needs of the public, ACHD has developed a core set of standards, referred to as Best Practices in Governance. Healthcare Districts that show their voluntary compliance with these practices are eligible to be designated by ACHD as a Certified Healthcare District. To learn more about this program, [click here](#).

Please contact [Sheila Johnston](#) with any questions.

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Free Board Leadership Resources

James A. Rice, Ph.D., FACHE, Managing Director & Senior Advisor, Governance and Leadership for Integrated Healthcare Strategies, is a seasoned expert in Board Governance and Leadership Strategies for Healthcare Districts in California and Boards across the country. Dr. Rice has also presented for ACHD in our Webinar Education Series and at Leadership Academy. We are very pleased Dr. Rice has provided us with three comprehensive resources for Healthcare District Boards and Executive teams to continue to improve their governing effectiveness. We encourage you to utilize these resources in your District.

Encouraging a Culture of Innovation

"Encouraging a Culture of Innovation" is designed to help Boards learn how to adapt to the ever-changing health care environment, analyze trends in health care, and explore new and creative ideas for addressing challenges. [Click here](#) to view this resource.

Governance Authority Matrix Preview

As health systems move into population health management they are forming larger, more integrated, and more complex care systems. "Governance Authority Matrix Preview" is designed to help Boards and Executive teams define and understand their relative responsibilities. [Click here](#) to view this resource.

Practices for High-Performing Health System Boards

"Practices for High-Performing Health System Boards" discusses sensible behaviors needed among the members of health sector boards in US hospitals and health systems. This is designed to encourage leaders to master and apply behaviors that facilitate successful leadership. [Click here](#) to view this resource.

Please contact [Sheila Johnston](#) with any questions.

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Apply to Serve on the ACHD Board, Today!

The ACHD Board of Directors is presently seeking nominations from Member Healthcare Districts from an individual Trustee or CEO to immediately fill several vacant Director positions on the Board.



An individual Member may apply to serve as a Director on the ACHD Board by submitting a nomination of that person to the Governance Committee together with the candidate's **resume or [statement of qualifications](#)**. The Governance Committee shall recommend its choices for candidates to serve on the Board to the full Board.

A candidate who is selected by the Governance Committee shall be eligible for appointment as a Director and refer their recommendations to the Board. The Board will appoint Director(s) to fill Director positions by a majority vote of the the Board.

Please note however, that no Member may be represented on the Board by more than one (1) voting Director at the same time.

Individual Directors serve three (3) year terms and their appointment becomes effective upon approval by the Board.

If you are interested in being considered as a Director on the ACHD Board, please submit your resume and/or statement of qualifications to Ken.Cohen@achd.org.

[Click here](#) to access the Statement of Qualifications.

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Become a Member of CAPP Today



The Association of California Healthcare Districts (ACHD) is a member of Californians Allied for Patient Protection (CAPP), the coalition created to protect access to health care through California's Medical Injury Compensation

Reform Act (MICRA). ACHD continues to strongly support the preservation of MICRA.

In 2014, California voters definitively rejected Proposition 46, an attempt by the trial lawyers to quadruple MICRA's non-economic damages cap. Had this ballot measure passed, California would have seen higher health care costs and decreased access to care, especially among vulnerable populations who are most in need. Despite this victory, the battle to protect MICRA continues.

ACHD is strongly urging its members to individually become supporters of the CAPP coalition.

There is **no cost** to be a member of CAPP, and you will be in good company. Seven out of 10 Board Members are already CAPP members, with more than 1,000 other organizations representing community clinics, hospitals, physicians, nurses, EMTs, labor unions, local governments, dentists and other health care providers. A complete coalition list can be found on the CAPP website at www.micra.org.

As a CAPP member, you will receive quarterly newsletters with updates on legislative activities concerning MICRA and direct access to the CAPP staff to be your one stop resource on MICRA. Additionally, CAPP holds events for legislators in their legislative district and CAPP members are invited to attend free of cost.

Please take a moment to complete and return the [CAPP Coalition Sign-Up Form](#). Thank you for endorsing this important organization and its goal to preserve MICRA.

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2018 Calendar of Events is on ACHD.org

ACHD is pleased to announce that our events for

2018 is now loaded on our website! Our calendar features committee and Board meetings, and all educational events for the entire year. To access our calendar, [click here](#) and once you find an event, simply click on the event title to save the event into your calendar.



For more information, contact [Sheila Johnston](#).

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About ACHD:

The Association of California Healthcare Districts (ACHD) represents Healthcare Districts throughout the state. The Association serves the diverse needs of California's Healthcare Districts by enhancing public awareness, training and educating its members and advocating for legislation and regulatory policies that allow Healthcare Districts to deliver the best possible health services to Californians. Learn more at achd.org.

Resources

[Legislative Reports](#)

[ACHD Message](#)

[Certified Healthcare District](#)

[Board Self-Assessment Tool](#)

[CEO Evaluation](#)

[Californians Allied for Patient Protection](#)

Connect with ACHD on social media



ACHD, 1215 K Street, Suite 2005, Sacramento, CA, 95814 · www.achd.org

**Mark Twain Health Care District
Strategic Matrix 2018**

	A	B
1	Strategic Action Item 1	Person Resonsible
2		
3	Valley Springs RHC	Real Estate Com
4	Develop Budget /Operational Plan for Valley Springs RHC 1206B	Smart
5	Electronic Medical Records linked to billing and compatible w MTMC	Smart
6	Explore leasing ancillary functions from MTMC	Smart
7	Gantt Chart From Walter	Smart
8	Physical Address	Stout
9		
10		
11	MTHCD Public Image and Communication	
12	District Name Change	
13	Public Relations Strategy	
14	In-Kind Funding	
15	Doodle Scheduling On-Line	Stout
16	Explore Options as District "convener" of County Care	
17		
18	Accounting Service	Finance Com
19	Plan/Contract for New District Accounting Services	
20	Written Plan for reserve accounts (ex. Seismic Retrofit)	
21	Storage boxes	Smart
22	Financial Report Dashboard	Kreig
23		
24	District Records	Stout
25	Fine-Tune District Records Disaster Plan	Stout
26	Develop Record retention plan (state law)	Stout
27		
28	Committee Structure	Reed
29	Executive Committee	
30	Community Advisory Committee	
31		
32	Phase II Development	Al-Rafiq
33	Pace Program	
34	Wellbe Health	
35		
36	Explore Potential Partnerships in County	
37	Behavioral Health	
38	Veterans	
39		
40		
41		
42		
43		
44		
45	<i>1=Strategic Plan update at regular board meetings</i>	

4.6 Corporate Board Representation

A. Pursuant to the 2018 lease between MTMC and the District, leasing the hospital and clinics to MTMC for the next 10 years, the District is required to nominate a District board member to the MTMC fiduciary corporate board to serve as one of the five trustees.

B. The District Board member nominated by the District, whose appointment is contingent on Dignity Health approval, whose appointment shall not be unreasonably withheld, will serve for 3 years, to a maximum of 3 years consecutive full-3-year terms on the corporate board.

C. Subject to the consecutive term restriction above, the President of the District Board shall be elected to the MTMC Board of Trustees by the District Board. If the President chooses not to serve as a Trustee, then the nominee shall be chosen from among the other members of the District Board by a District board vote by a simple majority. If the Trustee ceases to be President of the District Board, but remains on the District Board, during a term as a member of the Mark Twain Medical Center Board of Trustees, that person shall continue to serve the remainder of their term as a MTMC Trustee. If the MTMC Trustee ceases to be a member of the Mark Twain Health Care District Board then they are no longer deemed qualified to serve on the MTMC Board. In that case another member of the District Board must be nominated under the above guidelines and restrictions.

D. The District member appointed to the MTMC Board of Trustees has no requirement to report MTMC Board business to the District, unless requested by the MTMC Board. However, the District member appointed to the Board of Trustees will be responsible for ensuring that the MTMC Board of Trustees abides by the master lease, and any breaches or potential breaches of the master lease will be reported to the District Board.

E. District members appointed to the MTMC Board of Trustees serve at the pleasure of the District Board and may be removed at any time with or without cause by a majority vote of the District Board.

4.7 Community Board Representation

A. The 2018 lease between MTMC and the District, leasing the hospital and clinics to MTMC for the next 10 years establishes a Community Board. The seven-member Community Board will be responsible for approval of the MTMC Medical Staff Bylaws, Medical Staff privileging and credentialing, and quality oversight. The Fiduciary Corporate Board shall also seek the advice of the Community Board regarding: i) the MTMC mission, vision, and strategic direction, ii) priorities for MTMC's community benefits, iii) proposals for material changes in clinical services, and iv) strategic plans.

B. One of the Community Board members will be a District Board member, not already on the Fiduciary Board. That member will serve 2 years and can serve for a maximum of 3 consecutive full 2-year terms on the Community Board. The District Board member will be nominated by the District Board by a simple majority and must be approved by the MTMC Fiduciary Board, which shall not be unreasonably withheld. District members appointed to the Community Board serve at the pleasure of the District Board and may be removed at any time with or without cause by a majority vote of the District Board.

C. At Large Calaveras County Residents: Three at-large Calaveras County residents shall serve on the Community Board. They will serve 2-year terms and can serve for a maximum of 3 consecutive 2-year terms. At the initial start of the new lease 1 community board member will serve for 1 year and two will be appointed for 2 years. Residents will be nominated by a nominating committee comprising the MTMC CEO, MTMC Chief of Staff, District Board member who sits on the Community Board, and MTMC Board member who is not also a District Board member and sits on the Community Board. Nominees require approval by the MTMC Board, which shall not be unreasonably withheld.



Mark Twain Health Care District

768 Mountain Ranch Road
San Andreas, CA 95249
209 754 3521 Telephone

To: Board of Directors
Finance Committee

From: J.R. Krieg, Controller

Subject: March 2018 Financial Results

Date: April 19, 2018

memorandum

MARK TWAIN HEALTH CARE DISTRICT:

For March, the Statement of Revenues and Expenses for the District reported operating income **before** all grants and sponsorships of \$35,210 as compared to the budgeted operating income of \$50,470.

Total revenues for the month were 4% above budget due to the monthly revision of the tax revenue accrual based on the first payment of actual tax revenue.

Total expenses were 28% above budget mostly due to operational consulting fees.

In March there were no payments under **Grants and Sponsorships** or **Golden Health Community Grants**.

Operating income for the Health Care District **after** all grants and sponsorships was a **profit** of \$35,210 versus a budgeted profit of \$36,304.

The Minority Interest in Mark Twain Medical Center Corporation **increased** by \$186,635 versus budgeted income of \$102,443.

The District's cash and investments balance as of March 31, 2018 is \$1,682,994 as compared to the unaudited June 30, 2017 yearend balance of \$1,756,602.

Construction in Progress for the Valley Springs clinic increased by \$56,505 mostly from architect fees. Capitalized Lease Negotiations incurred \$4,916 in legal costs.

"Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides competent, professional and compassionate healing".

**MARK TWAIN HEALTH CARE DISTRICT
MARCH 2018**

**MARK TWAIN HEALTH CARE DISTRICT
STATEMENT OF REVENUES AND EXPENSES
MARCH 2018**

MARCH					Line #	Year-to-date					
Actual	Budget	Var %	Last Yr	Var %		Actual	Budget	Var %	Last Yr	Var %	
						Revenue					
\$26,587	\$25,837	3%	\$26,837	-1%	1	Rental revenue	\$233,279	\$232,533	0%	\$241,529	-3%
481	481	0%	\$481	0%	2	Land rental revenue	4,333	4,333	0%	4,333	0%
18,330	18,883	-3%	\$18,110	1%	3	MOB Lease Rent	164,805	169,950	-3%	162,830	1%
83,235	77,083	8%	\$82,590	1%	4	District Tax Revenue	749,114	693,750	8%	691,504	8%
294	917	-68%	\$168	75%	5	Interest/Investment Income	1,779	8,250	-78%	2,618	-32%
(723)	104	-796%	(\$619)	17%	6	Other Miscellaneous Income	(862)	938	-192%	(2,963)	-71%
<u>\$128,203</u>	<u>\$123,305</u>	<u>4%</u>	<u>\$127,568</u>	<u>0%</u>		Total Revenue	<u>\$1,152,448</u>	<u>\$1,109,754</u>	<u>4%</u>	<u>\$1,099,850</u>	<u>5%</u>
						Expenses					
20,062	14,200	41%	5,413	271%	7	Salaries & Benefits	177,417	127,800	39%	40,007	343%
1,535	1,250	23%	1,131	36%	8	Insurance	12,855	11,250	14%	11,199	15%
1,285	6,250	-79%	-	0%	9	Legal Fees	23,954	56,250	-57%	15,195	58%
51	1,250	-96%	81	-37%	10	Audit/Accounting Fees	18,993	11,250	69%	15,031	26%
0	0	0%	25,300	-100%	11	Management Consulting Fees	0	0	0%	101,353	-100%
34,379	1,500	2192%	0	0%	12	Operational Consulting Fees	234,252	13,500	1635%	70,185	234%
6,055	6,425	-6%	6,055	0%	13	MTMC Administrative Services	54,496	57,825	-6%	54,496	0%
3,500	7,042	-50%	0	0%	14	Election Costs	16,000	63,375	-75%	0	0%
0	0	0%	25,218	-100%	15	Utilities	0	0	0%	392,579	-100%
244	6,667	-96%	0	0%	16	Valley Springs Repairs & Maintenance	55,085	60,000	-8%	1,684	3171%
18,853	18,883	0%	17,937	5%	17	MOB Rent	169,678	169,950	0%	161,432	5%
2,028	1,934	5%	6,054	-67%	18	Depreciation and Amortization	20,500	19,358	6%	54,486	-62%
0	0	0%	0	0%	19	Debt Financing Costs	0	0	0%	0	0%
1,164	1,350	-14%	1,138	2%	20	Dues and Subscriptions	14,269	12,150	17%	9,126	56%
1,583	2,500	-37%	2,099	-25%	21	Travel, Meals, Lodging & Training	20,305	22,500	-10%	5,757	253%
0	1,667	-100%	2,087	-100%	22	Community Education & Marketing	10,183	15,000	-32%	7,579	34%
2,082	1,250	67%	181	1053%	23	Office Supplies and Expense	14,090	11,250	25%	3,136	349%
173	667	-74%	12,686	-99%	24	Other Miscellaneous Expenses	6,746	6,000	12%	16,578	-59%
<u>\$92,993</u>	<u>\$72,835</u>	<u>28%</u>	<u>\$105,379</u>	<u>-12%</u>		Total Expenses	<u>\$848,823</u>	<u>\$657,458</u>	<u>29%</u>	<u>\$959,825</u>	<u>-12%</u>
<u>\$35,210</u>	<u>\$50,470</u>	<u>-30%</u>	<u>\$22,189</u>	<u>59%</u>		Operating Income (Loss) Before Grants and Sponsorships	<u>\$303,625</u>	<u>\$452,296</u>	<u>-33%</u>	<u>\$140,025</u>	<u>117%</u>
						Grants and Sponsorships:					
\$0	\$2,083	-100%	\$0	0%	25	Chronic Disease Program	\$0	\$18,750	-100%	\$0	0%
0	333	-100%	0	0%	26	High School Scholarship	3,956	3,000	32%	3,899	1%
0	400	-100%	0	0%	27	Community Health Programs	1,532	3,200	-52%	2,950	-48%
0	0	0%	0	0%	28	Outpatient Telehealth	0	0	0%	0	0%
<u>\$0</u>	<u>\$2,816</u>	<u>-100%</u>	<u>\$0</u>	<u>0%</u>		Total Sponsorships	<u>\$5,488</u>	<u>\$24,950</u>	<u>-78%</u>	<u>\$6,849</u>	<u>-20%</u>
0	11,350	-100%	2,758		29	Golden Health Community Grants	0	105,750	-100%	58,048	
<u>0</u>	<u>14,166</u>	<u>-100%</u>	<u>2,758</u>		30	Total Grants and Sponsorships	<u>5,488</u>	<u>130,700</u>		<u>64,897</u>	
<u>\$35,210</u>	<u>\$36,304</u>	<u>-3%</u>	<u>\$19,431</u>			Operating Income (Loss) After Grants and Sponsorships	<u>\$298,137</u>	<u>\$321,596</u>	<u>-7%</u>	<u>\$75,128</u>	<u>297%</u>
						Other Income/Expense					
\$220,938	\$72,943	203%	(\$477,431)	-146%	31	Minority Interest in MTMC Operations	(\$869,119)	\$423,853	-305%	(\$1,781,108)	-51%
(34,303)	29,500	-216%	75,113	-146%	32	Minority Interest in MTMC Investments	416,716	265,500	57%	626,199	-33%
<u>\$186,635</u>	<u>\$102,443</u>	<u>82%</u>	<u>(\$402,319)</u>	<u>-146%</u>		Total Other Income/Expense	<u>(\$452,403)</u>	<u>\$689,353</u>	<u>-166%</u>	<u>(\$1,154,909)</u>	<u>-61%</u>
<u>\$221,845</u>	<u>\$138,747</u>	<u>60%</u>	<u>(\$382,887)</u>	<u>-158%</u>		Net Income (loss)	<u>(\$154,266)</u>	<u>\$1,010,949</u>	<u>-115%</u>	<u>(\$1,079,780)</u>	<u>-86%</u>

MARK TWAIN HEALTH CARE DISTRICT
BALANCE SHEET
MARCH 2018

ASSETS	MARCH 2018	JUNE 2017	LIABILITIES AND NET ASSETS	MARCH 2018	JUNE 2017
<u>CURRENT ASSETS</u>			<u>CURRENT LIABILITIES</u>		
Cash and cash equivalents	\$977,959	\$1,050,706	Accounts payable and accrued expenses	\$27,623	\$133,186
Umpqua Investments	705,035	705,896	Deferred Rental Revenue	38,290	38,189
Investments - CDARS	0	0	Security Deposits	3,275	3,275
Due from Calaveras County	199,764	67,901	Due to MTMC Corporation - rental clearing	55,368	79,097
Security Deposit	0	0	Payroll Liabilities	7,890	4,491
Accrued Interest Receivable	0	0			
Accounts Receivable (net)	62,399	73,231			
Prepaid expenses and other	4,213	25,700			
	<hr/>	<hr/>	Total Current liabilities	<hr/>	<hr/>
Total current assets	\$1,949,369	\$1,923,435		\$132,446	\$258,237
	<hr/>	<hr/>			
<u>LONG TERM INVESTMENTS</u>					
Minority Interest in MTMC	\$14,975,253	\$15,427,656			
	<hr/>	<hr/>			
Total LT Investments	\$14,975,253	\$15,427,656			
	<hr/>	<hr/>			
<u>PROPERTY, PLANT AND EQUIPMENT</u>					
Land and land improvements	\$1,339,564	\$1,339,564			
Buildings and improvements	4,568,729	4,568,729			
Construction in Progress (Valley Springs)	463,639	351,465			
Equipment	698,156	698,156			
	<hr/>	<hr/>			
Total gross PPE	\$7,070,089	\$6,957,914			
Accumulated Depreciation	(5,304,017)	(5,284,363)			
	<hr/>	<hr/>			
Net property, plant and equipment	\$1,766,072	\$1,673,551			
	<hr/>	<hr/>			
<u>OTHER ASSETS</u>			<u>NET ASSETS (Fund Balances)</u>		
Capitalized Lease Negotiation	323,587	262,793	Fund balance - District	\$3,604,722	\$3,388,621
Payroll Clearing	-	-	Fund balance - Minority Interest in MTMC	15,427,656	17,299,217
Intangible assets	2,333	3,179	Fund balance - District CY	304,193	216,101
	<hr/>	<hr/>	Fund balance - Minority Interest CY	(452,403)	(1,871,561)
Total other assets	\$325,920	\$265,972			
	<hr/>	<hr/>	Total net assets	<hr/>	<hr/>
				\$18,884,168	\$19,032,378
Total Assets	<hr/>	<hr/>	Total Liabilities and Net Assets	<hr/>	<hr/>
	\$19,016,614	\$19,290,615		\$19,016,614	\$19,290,615

Rolling 12 Month Financial Statements

	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18
Revenue												
Rental revenue	\$25,837	\$25,837	\$25,837	\$25,837	\$25,837	\$25,837	\$25,837	\$25,837	\$25,837	\$25,837	\$25,837	\$26,587
Land rental revenue	481	481	481	481	481	481	481	481	481	481	481	481
MOB Lease Rent	18,110	18,110	18,110	18,325	18,325	18,458	18,391	18,391	18,078	18,178	18,330	18,330
District Tax Revenue	82,590	62,986	98,341	77,083	77,083	77,083	77,083	77,083	77,083	120,146	83,235	83,235
Interest/Investment Income	163	649	4,102	169	169	164	169	163	169	169	264	294
Other Miscellaneous Income	1,836	0	0	(114)	(388)	77	204	(705)	3,257	(1,145)	(1,274)	(723)
Total revenue	\$129,017	\$108,063	\$146,871	\$121,781	\$121,507	\$122,099	\$122,165	\$121,251	\$124,905	\$163,665	\$126,873	\$128,204
Expenses												
Payroll Expense	7,622	7,440	8,823	16,964	16,365	22,091	20,956	22,483	20,358	14,416	23,722	20,062
Insurance	1,131	1,131	1,910	1,250	1,250	1,250	2,286	1,250	1,535	1,250	1,250	1,535
Legal Fees	0	0	0	4,487	5,082	7,513	872	1,628	0	2,154	933	1,285
Audit/Accounting Fees	64	104	50	50	173	157	67	10,009	8,282	50	153	51
Management Consulting Fees	14,000	31,054	0	0	0	0	0	0	0	0	0	0
Operational Consulting Fees	62,211	5,369	60,729	1,844	4,351	2,729	1,800	7,454	26,600	62,365	92,730	34,379
MTMC Administrative Services	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055
Election Costs	0	0	0	0	0	0	7,000	0	2,000	0	3,500	3,500
Utilities	22,851	26,275	28,398	0	0	0	0	0	0	0	0	0
Valley Springs Repairs/Maintenance - Rental	0	0	0	1,257	21,538	1,563	12,921	9,164	7,222	153	1,022	244
MOB Rent	17,937	17,937	23,353	18,853	18,853	18,853	18,853	18,853	18,853	18,853	18,853	18,853
Depreciation and Amortization	6,054	6,054	(73,747)	1,571	2,419	2,419	2,419	3,560	2,028	2,028	2,028	2,028
Dues and Subscriptions	1,153	1,138	1,138	1,138	1,205	1,138	1,138	3,771	1,163	2,388	1,168	1,164
Travel, Meals and Lodging	590	0	1,979	5,973	1,129	2,124	5,354	(800)	3,161	1,744	37	1,583
Community Education & Marketing	3,068	0	248	311	1,560	3,344	3,969	0	1,000	0	0	0
Other Miscellaneous Expenses	487	9,898	1,117	1,901	3,080	1,863	4,257	975	2,740	1,492	2,396	2,255
Total expenses	\$143,223	\$112,456	\$60,053	\$61,654	\$83,060	\$71,099	\$87,947	\$84,402	\$100,997	\$112,948	\$153,847	\$92,994
Operating Income (Loss) Before Programs & Events	(\$14,206)	(\$4,393)	\$86,818	\$60,127	\$38,447	\$51,000	\$34,218	\$36,849	\$23,908	\$50,717	(\$26,974)	\$35,210
Grants and Sponsorships:												
Chronic Disease Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
High School Scholarship	0	0	0	0	0	0	0	3,956	0	0	0	0
Community Health Programs	0	0	0	0	0	0	1,532	0	0	0	0	0
Outpatient Telehealth	0	0	0	0	0	0	0	0	0	0	0	0
Total Sponsorships	0	0	0	0	0	0	1,532	3,956	0	0	0	0
Golden Health Community Grants	6,500	2,662	100	0	0	0	0	0	0	0	0	0
Total Grants and Sponsorships	6,500	2,662	100	0	0	0	1,532	3,956	0	0	0	0
Operating Income (Loss) After Grants and Sponsorships	(\$20,706)	(\$7,055)	\$86,718	\$60,127	\$38,447	\$51,000	\$32,686	\$32,893	\$23,908	\$50,717	(\$26,974)	\$35,210
Other Income/Expense												
Minority Interest in MTMC Operations	(\$646,657)	(\$264,195)	\$1,686	(\$598,709)	(\$443,877)	(\$295,078)	(\$747,794)	(\$505,890)	\$1,421,946	\$95,636	(\$16,292)	\$220,938
Minority Interest in MTMC Investments	75,604	109,998	6,912	72,800	75,107	70,483	60,095	41,557	23,519	97,626	9,833	(34,303)
Total Other Income/Expense	(\$571,053)	(\$154,197)	\$8,598	(\$525,909)	(\$368,770)	(\$224,595)	(\$687,699)	(\$464,333)	\$1,445,465	\$193,262	(\$6,459)	\$186,635
Net Income (loss)	(\$591,759)	(\$161,252)	\$95,316	(\$465,782)	(\$330,323)	(\$173,595)	(\$655,013)	(\$431,440)	\$1,469,373	\$243,979	(\$33,433)	\$221,845

Rolling 12 Month Financial Statements

	April 2017	May 2017	June 2017	July 2017	August 2017	September 2017	October 2017	November 2017	December 2017	January 2018	February 2018	March 2018
ASSETS												
<u>CURRENT ASSETS</u>												
Cash and cash equivalents	\$850,260	\$1,121,608	\$1,050,706	\$1,006,299	\$1,042,680	\$968,939	\$832,628	\$852,538	\$742,485	\$1,206,877	\$1,092,996	\$977,959
Umpqua Investments	701,477	701,958	705,896	705,783	705,395	705,471	705,675	704,921	708,177	707,032	705,758	705,035
Investments - CDARS	0	0	0	0	0	0	0	0	0	0	0	0
Due from Calaveras County	269,375	0	0	144,984	154,166	231,249	308,332	385,415	462,498	33,294	116,529	199,764
Security Deposit	0	0	0	0	0	0	0	0	0	0	0	0
Accrued Interest Receivable	0	0	0	0	0	0	0	0	0	0	0	0
Accounts Receivable (net)	120,627	52,661	141,133	71,367	66,601	119,031	123,727	59,132	119,322	117,180	55,601	62,399
Prepaid expenses and other	8,543	13,774	25,700	23,313	20,925	18,538	16,150	13,763	11,375	8,988	6,600	4,213
Total current assets	\$1,950,282	\$1,890,001	\$1,923,435	\$1,951,746	\$1,989,768	\$2,043,229	\$1,986,512	\$2,015,768	\$2,043,858	\$2,073,371	\$1,977,484	\$1,949,370
Minority Interest in MTMC	\$15,573,256	\$15,419,059	\$15,427,656	\$14,901,747	\$14,532,977	\$14,308,382	\$13,620,683	\$13,156,350	\$14,601,815	\$14,795,077	\$14,788,618	\$14,975,253
<u>PROPERTY, PLANT AND EQUIPMENT</u>												
Land and land improvements	\$1,339,593	\$1,339,593	\$1,339,564	\$1,339,564	\$1,339,564	\$1,339,564	\$1,339,564	\$1,339,564	\$1,339,564	\$1,339,564	\$1,339,564	\$1,339,564
Buildings and improvements	4,570,496	4,570,496	4,568,729	4,568,729	4,568,729	4,568,729	4,568,729	4,568,729	4,568,729	4,568,729	4,568,729	4,568,729
Construction in Progress (Valley Springs)	348,024	348,716	351,465	353,791	358,893	358,893	361,810	363,628	364,038	364,038	407,134	463,639
Equipment	698,157	698,157	698,157	698,157	698,157	698,157	698,157	698,157	698,156	698,156	698,156	698,156
Total gross PPE	\$6,956,270	\$6,956,962	\$6,957,915	\$6,960,241	\$6,965,343	\$6,965,343	\$6,968,260	\$6,970,078	\$6,970,487	\$6,970,487	\$7,013,583	\$7,070,088
Accumulated Depreciation	(5,354,041)	(5,360,001)	(5,284,363)	(5,285,841)	(5,288,165)	(5,290,491)	(5,292,815)	(5,296,282)	(5,298,215)	(5,300,149)	(5,302,083)	(5,304,017)
Net property, plant and equipment	\$1,602,229	\$1,596,961	\$1,673,552	\$1,674,400	\$1,677,178	\$1,674,852	\$1,675,445	\$1,673,796	\$1,672,272	\$1,670,338	\$1,711,500	\$1,766,071
<u>OTHER ASSETS</u>												
Capitalized Lease Negotiation	254,987	262,793	262,793	266,489	267,146	272,929	274,346	277,761	277,761	289,968	318,671	323,587
Payroll Clearing	0	0	-	-	-	-	-	-	-	-	-	-
Intangible assets	3,367	3,273	3,179	3,085	2,991	2,897	2,803	2,709	2,615	2,521	2,427	2,333
Total other assets	\$258,354	\$266,066	\$265,972	\$269,574	\$270,137	\$275,826	\$277,149	\$280,470	\$280,376	\$292,488	\$321,098	\$325,920
Total assets	\$19,384,121	\$19,172,087	\$19,290,615	\$18,797,467	\$18,470,060	\$18,302,289	\$17,559,789	\$17,126,384	\$18,598,321	\$18,831,274	\$18,798,701	\$19,016,614
LIABILITIES AND NET ASSETS												
<u>CURRENT LIABILITIES</u>												
Accounts payable and accrued expenses	\$152,294	\$73,793	\$133,186	\$106,124	\$106,124	\$112,179	\$27,624	\$27,624	\$33,679	\$27,624	\$27,624	\$27,624
Deferred Rental Revenue	37,974	37,974	38,189	38,189	38,189	38,087	38,036	37,986	38,138	38,290	38,290	38,290
Deferred Tax Revenue	0	30,440	0	0	0	0	0	0	0	0	0	0
Security Deposits	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275
Due to MTMC Corporation - rental clearing	84,370	81,734	79,097	76,460	73,824	71,187	68,551	65,914	63,278	60,641	58,004	55,368
Payroll Liabilities	3,899	3,812	4,490	6,825	6,321	8,704	8,460	9,182	8,176	5,690	9,185	7,890
Total current liabilities	\$281,812	\$231,028	\$258,237	\$230,873	\$227,733	\$233,432	\$145,946	\$143,981	\$146,546	\$135,519	\$136,378	\$132,447
<u>NET ASSETS (Fund Balances)</u>												
Fund balance - District	\$3,388,621	\$3,388,621	\$3,388,621	\$3,604,722	\$3,604,722	\$3,604,722	\$3,604,722	\$3,604,722	\$3,604,722	\$3,604,722	\$3,604,722	\$3,604,722
Fund balance - Minority Interest in MTMC	17,299,217	17,299,217	17,299,217	15,427,656	15,427,656	15,427,656	15,427,656	15,427,656	15,427,656	15,427,656	15,427,656	15,427,656
Fund balance - District CY	140,433	133,379	216,101	60,127	104,629	155,753	188,439	221,332	245,239	295,957	268,983	304,193
Fund balance - Minority Interest CY	(1,725,962)	(1,880,158)	(1,871,561)	(525,909)	(894,679)	(1,119,273)	(1,806,973)	(2,271,306)	(825,841)	(632,580)	(639,038)	(452,403)
Total net assets	\$19,102,309	\$18,941,059	\$19,032,378	\$18,566,595	\$18,242,327	\$18,068,857	\$17,413,843	\$16,982,403	\$18,451,775	\$18,695,755	\$18,662,323	\$18,884,167
Total Liabilities and net assets	\$19,384,121	\$19,172,087	\$19,290,615	\$18,797,467	\$18,470,060	\$18,302,289	\$17,559,789	\$17,126,384	\$18,598,321	\$18,831,274	\$18,798,701	\$19,016,614

Mark Twain Health Care District Operating Budget July 2017 - June 2018

Mark Twain Health Care District
Budget FY 2018

	2017-2018 BUDGET	Jul '17	Aug '17	Sep '17	Oct '17	Nov '17	Dec '17	Jan '18	Feb '18	Mar '18	Apr '18	May '18	Jun '18
Ordinary Income/Expense													
Income													
550.10 · Rental Revenue	310,044	25,837	25,837	25,837	25,837	25,837	25,837	25,837	25,837	25,837	25,837	25,837	25,837
550.20 · Land Rental Revenue	5,777	481	481	481	481	481	481	481	481	481	481	481	481
550.30 · MOB Lease Rent	226,600	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883
560.10 · District Tax Revenue	925,000	77,083	77,083	77,083	77,083	77,083	77,083	77,083	77,083	77,083	77,083	77,083	77,083
570.10 · Interest Income	11,000	917	917	917	917	917	917	917	917	917	917	917	917
570.20 · Other Miscellaneous Income	1,250	104	104	104	104	104	104	104	104	104	104	104	104
Total Income	1,479,671	123,306	123,306	123,306	123,306	123,306	123,306	123,306	123,306	123,306	123,306	123,306	123,306
Expense													
66000 · Payroll Expense	170,400	14,200	14,200	14,200	14,200	14,200	14,200	14,200	14,200	14,200	14,200	14,200	14,200
710.00 · Insurance	15,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
715.23 · Legal Fees	75,000	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250
715.24 · Audit Fees	15,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
715.25 · Management Consulting Fees	-	0	0	0	0	0	0	0	0	0	0	0	0
715.26 · Operational Consulting Fees	18,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
715.27 · Election Costs	84,500	7,042	7,042	7,042	7,042	7,042	7,042	7,042	7,042	7,042	7,042	7,042	7,042
720.64 · Accounting Services	77,100	6,425	6,425	6,425	6,425	6,425	6,425	6,425	6,425	6,425	6,425	6,425	6,425
731.00 · Community Education & Marketing	20,000	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667
734.00 · MOB Rent	226,600	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883	18,883
737.01 · Valley Springs Repairs	80,000	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667
740.86 · Dues and Subscriptions	16,200	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350
740.87 · Outside Training	15,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
740.88 · Travel, Meals & Lodging	15,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
740.89 · Office Supplies and Expense	15,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
740.00 · Other Miscellaneous Expense	8,000	667	667	667	667	667	667	667	667	667	667	667	667
Total Operating Expense	850,800	70,900	70,900	70,900	70,900	70,900	70,900	70,900	70,900	70,900	70,900	70,900	70,900
Operating Income Before Grants and Sponsorships	628,871	52,406	52,406	52,406	52,406	52,406	52,406	52,406	52,406	52,406	52,406	52,406	52,406
716.00 · Sponsorships													
716.07 · Chronic Disease Program	25,000	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083
716.09 · High School Scholarship	4,000	333	333	333	333	333	333	333	333	333	333	333	333
716.15 · Outpatient Telehealth	30,000	-	-	-	-	-	-	-	-	-	-	-	30,000
Total Sponsorships	59,000	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	32,417
717.00 · Golden Health Community Grants	141,000	11,750	11,750	11,750	11,750	11,750	11,750	11,750	11,750	11,750	11,750	11,750	11,750
Total Sponsorships and Grants	200,000	14,167	14,167	14,167	14,167	14,167	14,167	14,167	14,167	14,167	14,167	14,167	44,167
Operating Income after Sponsorships and Grants	428,871	38,239	38,239	38,239	38,239	38,239	38,239	38,239	38,239	38,239	38,239	38,239	8,239
735.00 · Depreciation & Amortization	25,157	2,325	2,325	2,325	2,325	2,325	1,934	1,933	1,933	1,933	1,933	1,933	1,933
TOTAL OPERATING INCOME	403,714	35,914	35,914	35,914	35,914	35,914	36,305	36,306	36,306	36,306	36,306	36,306	6,306

Balance Sheet Budget

July 2017 thru June 2018

ASSETS	July 2017	August 2017	September 2017	October 2017	November 2017	December 2017	January 2018	February 2018	March 2018	April 2018	May 2018	June 2018
CURRENT ASSETS												
Cash and cash equivalents	\$986,953	\$907,783	\$878,188	\$802,768	\$727,348	\$651,928	\$1,085,257	\$1,009,837	\$919,312	\$855,009	\$1,160,706	\$1,066,403
Umpqua Investments	704,292	705,459	706,626	707,793	708,960	710,127	711,294	712,461	713,628	714,795	715,962	717,129
Investments - CDARS	0	0	0	0	0	0	0	0	0	0	0	0
Due from Calaveras County	122,908	199,992	231,250	308,333	385,417	462,500	30,833	107,917	185,000	262,083	(30,833)	46,250
Security Deposit	0	0	0	0	0	0	0	0	0	0	0	0
Accrued Interest Receivable	0	0	0	0	0	0	0	0	0	0	0	0
Accounts Receivable (net)	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
Prepaid expenses and other	26,114	23,914	21,714	19,514	17,314	15,114	12,914	10,714	8,514	6,314	4,114	1,914
Total current assets	\$1,862,767	\$1,859,648	\$1,860,278	\$1,860,908	\$1,861,539	\$1,862,169	\$1,862,799	\$1,863,429	\$1,848,954	\$1,860,702	\$1,872,449	\$1,854,196
Minority Interest in MTMC	\$15,046,439	\$15,096,015	\$14,990,482	\$14,851,406	\$14,821,116	\$14,888,240	\$14,955,137	\$14,924,462	\$15,019,011	\$14,908,991	\$14,840,398	\$14,865,132
PROPERTY, PLANT AND EQUIPMENT												
Land and land improvements	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593	\$1,339,593
Buildings and improvements	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496	4,570,496
Construction in Progress (Valley Springs)	374,938	401,160	427,382	453,604	479,826	506,048	532,270	558,492	1,224,133	1,863,550	2,502,967	3,142,384
Equipment	698,157	698,157	698,157	698,157	698,157	698,157	698,157	698,157	698,157	698,157	698,157	698,157
Total gross PPE	\$6,983,184	\$7,009,406	\$7,035,628	\$7,061,850	\$7,088,072	\$7,114,294	\$7,140,516	\$7,166,738	\$7,832,379	\$8,471,796	\$9,111,213	\$9,750,630
Accumulated Depreciation	(5,368,359)	(5,370,590)	(5,372,821)	(5,375,052)	(5,377,283)	(5,379,123)	(5,380,962)	(5,382,801)	(5,384,640)	(5,386,479)	(5,388,318)	(5,390,157)
Net property, plant and equipment	\$1,614,825	\$1,638,816	\$1,662,807	\$1,686,798	\$1,710,789	\$1,735,171	\$1,759,554	\$1,783,937	\$2,447,739	\$3,085,317	\$3,722,895	\$4,360,473
OTHER ASSETS												
Capitalized Lease Negotiation	262,793	271,543	280,293	289,043	297,793	306,543	315,293	324,043	332,793	341,543	350,293	359,043
Payroll Clearing	-	-	-	-	-	-	-	-	-	-	-	-
Intangible assets	3,085	2,991	2,897	2,803	2,709	2,615	2,521	2,427	2,333	2,239	2,145	2,051
Total other assets	\$265,878	\$274,534	\$283,190	\$291,846	\$300,502	\$309,158	\$317,814	\$326,470	\$335,126	\$343,782	\$352,438	\$361,094
Total assets	\$18,789,909	\$18,869,013	\$18,796,757	\$18,690,958	\$18,693,945	\$18,794,738	\$18,895,304	\$18,898,298	\$19,650,830	\$20,198,792	\$20,788,181	\$21,440,896
LIABILITIES AND NET ASSETS												
CURRENT LIABILITIES												
Accounts payable and accrued expenses	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500
Deferred Rental Revenue	\$37,974	37,974	37,974	37,974	37,974	37,974	37,974	37,974	37,974	37,974	37,974	37,974
Deferred Tax Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Security Deposits	\$3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275	3,275
Due to MTMC Corporation - rental clearing	\$77,000	74,363	71,726	69,089	66,452	63,815	61,178	58,541	55,904	53,267	50,630	47,993
Payroll Liabilities	\$8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500
Total current liabilities	\$164,249	\$161,612	\$158,975	\$156,338	\$153,701	\$151,064	\$148,427	\$145,790	\$143,153	\$140,516	\$137,879	\$135,242
LONG TERM LIABILITIES												
Construction Loan	26,222	26,222	26,222	26,222	26,222	26,222	26,222	26,222	650,536	1,274,848	1,899,160	2,523,472
NET ASSETS (Fund Balances)												
Fund balance - District	\$3,513,335	\$3,505,835	\$3,502,085	\$3,498,335	\$3,494,585	\$3,490,835	\$3,487,085	\$3,483,335	\$3,479,585	\$3,475,835	\$3,472,085	\$3,468,335
Fund balance - Designated for Debt Service Reserve	\$3,750	\$7,500	\$11,250	\$15,000	\$18,750	\$22,500	\$26,250	\$30,000	\$33,750	\$37,500	\$41,250	\$45,000
Fund balance - Minority Interest in MTMC	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957	15,093,957
Fund balance - District CY	35,914	71,829	107,743	143,657	179,571	215,485	251,399	287,313	323,227	359,141	395,055	430,969
Fund balance - Minority Interest CY	(47,518)	2,058	(103,475)	(242,551)	(272,841)	(205,717)	(138,820)	(169,495)	(74,946)	(184,966)	(253,559)	(228,825)
Total net assets	\$18,599,438	\$18,681,179	\$18,611,560	\$18,508,398	\$18,514,022	\$18,617,452	\$18,720,655	\$18,726,286	\$18,857,141	\$18,783,428	\$18,751,141	\$18,782,181
Total Liabilities and net assets	\$18,789,909	\$18,869,013	\$18,796,757	\$18,690,958	\$18,693,945	\$18,794,738	\$18,895,304	\$18,898,298	\$19,650,830	\$20,198,792	\$20,788,181	\$21,440,896

Footnotes:

- 1) Interest on Construction loan for Valley Springs Clinic is capitalized during construction. Payments in approx. March '18 thru June '18 impact Cash Flow but not the P & L.
- 2) Payments to Aspen Street Architects for services rendered on Valley Springs Clinic project are capitalized. Payments impact Cash Flow but not the P & L.
- 3) Per USDA loan agreement, District must establish one years' payments as a reserve. One tenth per year for ten years. Per Auditor/Loan Facilitator, funds are not required to be separated into a special bank account. Designating the funds in the District's Equity section is sufficient.
- 4) In the event the District decides to **operate** the Valley Springs Clinic, the District would be obligated to pay \$1,200,000 for IT infrastructure and furniture, at the end of construction.

Mark Twain Healthcare District
Simplified Cash Flow
March 2018

CASH RECEIVED

Mark Twain Medical Center	\$	23,200
Stockton Cardiology		-
Mark Twain Medical Center		14,938
Rental Income - Valley Springs		-
Jake Koplen		-
Calaveras County		
Umpqua Bank		294
GHA payments		-
reimbursement - VS PG&E		-
reimbursement - MTMC utilities		55,601
Total Cash Received in Month	\$	<u>94,033</u>

Comment

NOV Pymt-Hospital Lease Agreement
MOB rental suite 101
Nov Pymt-MOB rental suites 102,103,104,105
2 Months+deposit
Land Lease - parcel #5
Property Tax Refund
Money Market interest/Investments
Against Expense

utilities

CASH PAID OUT

IRS/EDD - Payroll & Taxes		21,358
Check Register	\$	<u>187,713</u>
NET CHANGE IN CASH BALANCE	\$	<u>(115,037)</u>

See check register for detail

Mark Twain Healthcare District
Check Register
March 2018

Type	Date	Num	Name	Memo	Clr	Split	Amount
100.30 - Umpqua Bank Checking							
Check	03/01/2018	14463	CHW, LLP		√	715.26 · Operational Consulting	(8,000.00)
Check	03/06/2018	14465	Mark Twain Medical Center			720.64 · Administrative Services	(6,055.16)
Check	03/06/2018	14466	San Andreas Medical & Professional Office		√	-SPLIT-	(18,853.09)
Check	03/06/2018	14467	CCWD		√	-SPLIT-	(770.10)
Check	03/06/2018	14468	The Valley Springs News		√	-SPLIT-	(156.00)
Check	03/06/2018	14469	Susan Atkinson		√	740.88 · Travel, Meals & Lodging	(478.40)
Check	03/06/2018	14470	Al-Rafiq, Talibah		√	740.88 · Travel, Meals & Lodging	(43.06)
Check	03/06/2018	14471	Tribble and Ayala		√	715.22 · Accounting Fees	(51.00)
Check	03/06/2018	14472	Computer Fireman		√	740.89 · Office Supplies and Expense	(75.00)
Check	03/06/2018	14473	Mark Twain Medical Center		√	740.89 · Office Supplies and Expense	(168.00)
Check	03/06/2018	14474	Paschal Roth Public Affairs		√	732 · Election Costs	(1,750.00)
Check	03/06/2018	14475	Calaveras First		√	740.89 · Office Supplies and Expense	(260.82)
Check	03/06/2018	14476	Streamline	Invoice 96546	√	740.89 · Office Supplies and Expense	(200.00)
Check	03/06/2018	14477	CPUD plant maint		√	-SPLIT-	(1,131.59)
Check	03/06/2018	14478	AT&T 795-2997749		√	730.85 · Telephone	(75.90)
Check	03/06/2018	14479	J.S. West		√	730.78 · Natural Gas	(601.25)
Check	03/06/2018	14480	Mosbaugh Properties-Arnold		√	-SPLIT-	(773.30)
Check	03/06/2018	14481	San Andreas Sanitary District-plant maint		√	730.79 · Water/Sewer	(8,675.92)
Check	03/06/2018	14482	Calaveras Telephone		√	730.85 · Telephone	(405.86)
Check	03/06/2018	14483	Columbia Communications, Inc.		√	730.85 · Telephone	(664.00)
Check	03/06/2018	14484	PG&E 7568296119 VS Rental		√	737.01 · Valley Springs Rental	(112.40)
Check	03/06/2018	14485	PG&E 46578486352 VS Clinic # 10		√	730.77 · Electricity	(147.70)
Check	03/06/2018	14486	PG&E 46995152991 VS Clinic # 9		√	730.77 · Electricity	(209.48)
Check	03/06/2018	14487	PG&E 89195984003 Cancer/Infusion		√	-SPLIT-	(501.50)
Check	03/06/2018	14488	PG&E 39918320076 Cancer		√	-SPLIT-	(265.70)
Check	03/06/2018	14489	PG&E 71068388090 Pain Mgmt		√	-SPLIT-	(588.29)
Check	03/06/2018	14490	PG&E 74021406306 SAFMC		√	730.77 · Electricity	(539.79)
Check	03/06/2018	14491	PG&E 11152462708 SOMO		√	730.77 · Electricity	(678.09)
Check	03/06/2018	14492	Suburban Propane-Ortho		√	730.78 · Natural Gas	(196.11)
Check	03/06/2018	14493	City of Angels		√	730.79 · Water/Sewer	(170.40)
Check	03/07/2018	14494	Paschal Roth Public Affairs		√	732 · Election Costs	(1,750.00)
Check	03/14/2018	14496	Calaveras County Public Works		√	152.92 · CIP - VS Clinc Land Costs	(1,250.00)
Check	03/14/2018	14495	CCBD		√	152.92 · CIP - VS Clinc Land Costs	(1,033.00)
Check	03/15/2018	14497	AT&T OneNet		√	730.85 · Telephone	(1,129.56)
Check	03/15/2018	14498	Suburban Propane-Ortho		√	730.78 · Natural Gas	(525.59)
Check	03/15/2018	14499	Campora Propane	Acct # 502288	√	-SPLIT-	(1,243.75)
Check	03/15/2018	14500	State Compensation Insurance Fund		√	710.82 · Insurance - Other	(284.50)
Check	03/15/2018	14501	Gateway Press		√	-SPLIT-	(68.64)
Check	03/15/2018	14502	CPPA Plant Maint		√	730.77 · Electricity	(23,414.97)

Mark Twain Healthcare District
Check Register
March 2018

Type	Date	Num	Name	Memo	Clr	Split	Amount
Check	03/15/2018	14503	The Union Democrat		√	740.89 · Office Supplies and Expense	(361.80)
Check	03/15/2018	14504	Level One Web Design		√	740.90 · Other Miscellaneous Expenses	(172.50)
Check	03/15/2018	14505	Randy Smart			740.88 · Travel, Meals & Lodging	(537.58)
Check	03/15/2018	14506	Aspen Street Architects		√	152.92 · CIP - VS Clinc Land Costs	(49,997.53)
Check	03/15/2018	14507	PG&E 42630399709 Hospital		√	730.78 · Natural Gas	(11,538.95)
Check	03/15/2018	14508	PG&E 2306121143-1 ortho		√	730.77 · Electricity	(518.11)
Check	03/15/2018	14509	AT&T 754-9362		√	730.85 · Telephone	(715.34)
Check	03/15/2018	14510	AT&T 0518795579001		√	-SPLIT-	(37.44)
Check	03/15/2018	14511	AT&T 457-7		√	730.85 · Telephone	(4.67)
Check	03/21/2018	14512	Healthcare Financial Consultants			715.26 · Operational Consulting	(14,147.00)
Check	03/21/2018	14513	La Contenta Plaza			730.79 · Water/Sewer	(1,228.37)
Check	03/21/2018	14514	Mosbaugh Properties-Arnold		√	-SPLIT-	(1,023.83)
Check	03/21/2018	14515	Archer Norris		√	-SPLIT-	(6,879.81)
Check	03/21/2018	14516	Kirk Stout			737.01 · Valley Springs Rental	(131.78)
Check	03/21/2018	14517	Hicks, Gary			715.26 · Operational Consulting	(5,015.00)
Check	03/21/2018	14518	Cal.net-Motherlode		√	740.89 · Office Supplies and Expense	(10.90)
Check	03/21/2018	14519	Cardmember Service		√	-SPLIT-	(1,293.55)
Check	03/26/2018	14520	Calaveras County Planning Department	Project 2015-048	√	152.92 · CIP - VS Clinc Land Costs	(3,546.00)
Check	03/27/2018	14521	Your Type			740.89 · Office Supplies and Expense	(37.54)
Check	03/27/2018	14522	Medical Management Services		√	715.26 · Operational Consulting	(7,217.00)
Total 100.30 · Umpqua Bank Checking							(187,712.62)

**Mark Twain Health Care District
List of Renters and Leases
March 31, 2018**

4/10/2018

Name	Contract Date	Commencement Date	CPI Increase Date	Lease Term	expire date	MOB Suite	Location	District Pays Utilities	Type	Monthly Rent	Sq ft Rate	CAM	Total	Sq Ft.	Comments
						First Floor	704 Mountain Ranch Rd, Building E								
Stockton Cardiology	8/15/2007	8/14/2017	7/14/2018	5 years	8/14/2020	101	see above	N	Office	\$ 2,839.30	2.23	\$ 552.50	\$ 3,391.80	1,276	Current thru 03/2018
Multi-Specialty Clinic	9/1/2012	9/1/2017	8/1/2018	5 years	9/1/2022	102	see above	Y	Clinic	\$ 2,768.57	2.17	\$ 552.50	\$ 3,321.07	1,276	Current thru 03/2018
San Andreas FMC	9/22/2008	1/1/2009	5/1/2018	5 years	7/1/2019	103/104	see above	Y	Clinic	\$ 7,244.50	3.14	*	\$ 7,244.50	2,304	Current thru 03/2018
San Andreas FMC	7/1/2014	7/1/2014	5/1/2018	5 years	7/1/2019	105	see above	Y	Office	\$ 3,870.46	2.35	\$ 552.50	\$ 4,422.96	1,644	Current thru 03/2018
Total MOB lease income										\$ 16,722.83		\$ 1,657.50	\$ 18,380.33	6,500	
Hospital Lease Agreement w/ Corporation															
Mark Twain Medical Center	1/1/1990	1/1/1990		30 years	12/31/2019		768 Mountain Ranch	Reimburse	Hospital	\$ 23,200.00		NA	\$ 23,200.00		
Office Lease															
San Andreas Medical and Professional Offices (Diede)	3/1/2007	3/1/2007		20 years	2/28/2027	First Floor	704 Mountain Ranch Rd, Building E	N	Office	\$ 15,959.70		\$ 2,893.39	\$ 18,853.09	6,500	Rent increases 3% each year.
Land Lease															
Jake Koplen	5/3/1994	5/3/1994		50 years	5/2/2044		Parcel 5, 700 Mountain Ranch Road, MOB Bldgs A, B, C	Y	Land	\$ 481.42		NA	\$ 481.42	NA	At term of lease Improvements (buildings) become District property. May terminate lease after 35 years and purchase Improvements.
San Andreas Medical and Professional Offices (Diede)	5/20/2004	5/20/2004		50 years	5/19/2054		Parcel 3, Building E (MOB Property)	N	Land	\$ 1 / Yr		NA	\$ 1 / Yr	NA	At term of lease Improvements (buildings) become District property. May terminate lease after 35 years and purchase Improvements.

* CAM charges included in rent

Mark Twain Healthcare District Miscellaneous Expense

March 2018

Type	Date	Num	Name	Memo	Amount
740.00 - Miscellaneous					
740.86 - Dues & Subscriptions					
Check	03/06/2018	14468	The Valley Springs News	Inv # 1803	26.00
General Journal	03/31/2018	11393		amortize 1 mo	1,137.51
Total 740.86 - Dues & Subscriptions					<u>1,163.51</u>
740.87 - Outside Training/Conferences					
Check	03/21/2018	14519	Cardmember Service	see stmt dated 3/9/18	524.20
Total 740.87 - Outside Training/Conferences					<u>524.20</u>
740.88 - Travel, Meals & Lodging					
Check	03/06/2018	14469	Susan Atkinson	Reimburse for mileage - Jan/Feb	478.40
Check	03/06/2018	14470	Al-Rafiq, Talibah	Mileage Report Jan - Feb 2018	43.06
Check	03/15/2018	14505	Randy Smart	ACHD Event Feb 7-8	537.58
Total 740.88 - Travel, Meals & Lodging					<u>1,059.04</u>
740.89 - Office Supplies and Expense					
Check	03/06/2018	14472	Computer Fireman	computer maint-inv 4474	75.00
Check	03/06/2018	14473	Mark Twain Medical Center	2/28/18 breakfast	168.00
Check	03/06/2018	14475	Calaveras First	Enterprise - inv 41780	260.82
Check	03/06/2018	14476	Streamline	Monthly member fee - inv 96927	200.00
Check	03/06/2018	14468	The Valley Springs News	Inv # 2301	130.00
Check	03/15/2018	14501	Gateway Press	Inv # 53206	55.77
Check	03/15/2018	14501	Gateway Press	Inv # 53339	12.87
Check	03/15/2018	14503	The Union Democrat	inv 2412456 grants available	361.80
Check	03/21/2018	14518	Cal.net-Motherlode	Email hosting fee	10.90
Check	03/21/2018	14519	Cardmember Service	see stmt dated 3/9/18	769.35
Check	03/27/2018	14521	Your Type	Inv 194	37.54
Total 740.89 - Office Supplies and Expense					<u>2,082.05</u>
740.90 - Other Miscellaneous Expenses					
Check	03/15/2018	14504	Level One Web Design	website maintenance inv 763	172.50
Total 740.90 - Other Miscellaneous Expenses					<u>172.50</u>
Total 740.00 - Miscellaneous					<u>5,001.30</u>
					<u><u>5,001.30</u></u>

Mark Twain Health Care District
***ad hoc* Policy Review Committee**

Purpose: The purpose of the MTHCD ad hoc policy review committee (PRC) is to:

- Annually review all policies that require annual review
- Review all policies at least every 2 years
- Review any policies as requested by the Board, a committee chair, the Board President, or the Executive Director

Membership: The PRC will be comprised of 2 board members appointed by the Board President

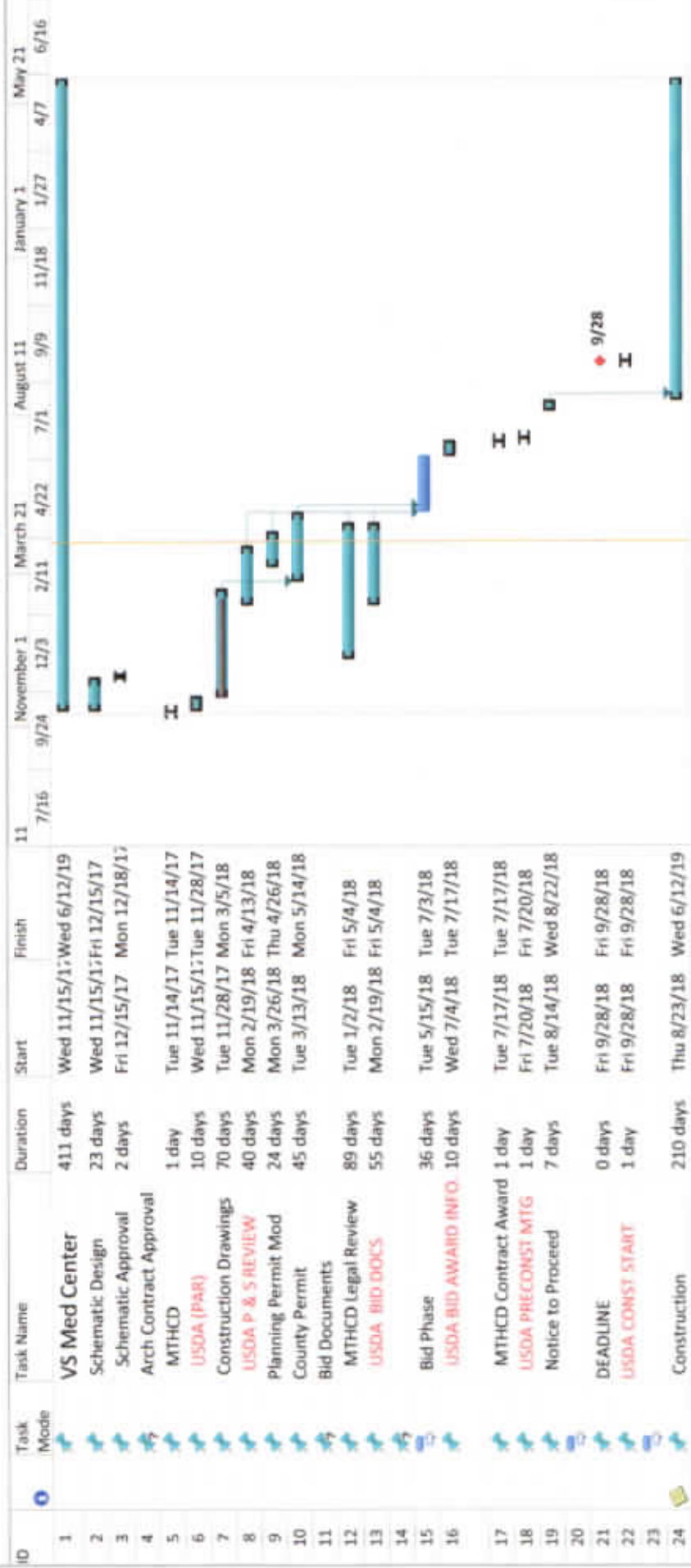
Process: The Chair of the ad hoc PRC will determine meeting places, schedules and times. Those will be coordinated with staff, with appropriate lead time, if administrative assistance is required. Policies that are reviewed will be annotated on the bottom of the first page with the most recent date of review.

Policies will be reviewed for 1) compliance with current law, 2) conflicts with other board policies, 3) usefulness, 4) compliance with ACHD certification, 5) reflective of current board behavior/process.

If there are changes to policies recommended by the PRC they will be forwarded to the District staff for coordination with the full board.

If there are deficiencies in the District Board adhering to policies these will be reported at regular board meetings.

VALLEY SPRINGS MED CENTER 3/27/18



Project: VS Med Project2 3.21.18
Date: Wed 4/18/18

Task	External Tasks	Manual Task	Finish-only
Split	External Milestone	Duration-only	Deadline
Milestone	Inactive Task	Manual Summary Rollup	Progress
Summary	Inactive Milestone	Manual Summary	
Project Summary	Inactive Summary	Start-only	



P. O. Box 95
San Andreas, CA 95249
(209) 754-4468 Telephone
(209) 754-2537 Fax

Resolution: 2018-6

Resolution to Reserve Funds For Valley Springs Clinic Equity Contribution and Debt Service Payment and Reserves

WHEREAS: The Mark Twain Health Care District (MTHCD) is a public agency formed in 1946 for the purpose of providing health care in all of Calaveras County; and

WHEREAS: MTHCD has received conditional approval for a USDA Rural Development Community Facilities Program for a Construction Loan for a new rural health clinic in Valley Springs, CA.; and

WHEREAS: The Conditions of the USDA loan requires MTHCD to Provide an equity contribution of \$600,000 to be used for furniture and computer infrastructure toward the end of construction; and

WHEREAS: The Conditions of the USDA loan requires the applicant establish a separate debt service in an amount equal to an average annual loan installment and that this reserve will be accumulated at the rate of at least one-tenth of that average installment, \$32,000, each year until the required level is reached, which is one average annual loan installment, \$320,000; and

WHEREAS: MTHCD will start making lease payments during the next budget year

NOW, THEREFORE, the Board of Directors of the Mark Twain Health Care District do resolve as follows:

RESOLVED: Establish a construction loan reserve fund in the annual operating Budget; and

RESOLVED: Initially designate \$632,000.00 to provide the equity contribution and debt service reserves described above; and

RESOLVED: For the next 10 years, annually designate an additional \$32,000.00 into the reserve fund until the total amount is not less than \$320,000.00

RESOLVED: Establish a line item in the District operating budget that designates debt service funding of \$32,000/month for the next 30 years.

Ayes:

Noes:

Abstain:

Absent:

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

USDA

Form RD 1942-47
(Rev. 12-97)LOAN RESOLUTION
(Public Bodies)FORM APPROVED
OMB NO. 0575-0015A RESOLUTION OF THE Board of DirectorsOF THE Mark Twain Health Care DistrictAUTHORIZING AND PROVIDING FOR THE INCURRENCE OF INDEBTEDNESS FOR THE PURPOSE OF PROVIDING
A PORTION OF THE COST OF ACQUIRING, CONSTRUCTING, ENLARGING, IMPROVING, AND/OR EXTENDING ITSMark Twain Health Care Clinic -FACILITY TO SERVE AN AREA LAWFULLY WITHIN ITS JURISDICTION TO SERVE.WHEREAS, it is necessary for the Mark Twain Health Care District*(Public Body)*

(herein after called Association) to raise a portion of the cost of such undertaking by issuance of its bonds in the principal amount of

\$5,600,000pursuant to the provisions of THE CALIFORNIA HEALTH AND SAFETY CODE; and

WHEREAS, the Association intends to obtain assistance from the Rural Housing Service, Rural Business - Cooperative Service, Rural Utilities Service, or their successor Agencies with the United States Department of Agriculture, (herein called the Government) acting under the provisions of the Consolidated Farm and Rural Development Act (7 U.S.C. 1921 et seq.) in the planning, financing, and supervision of such undertaking and the purchasing of bonds lawfully issued, in the event that no other acceptable purchaser for such bonds is found by the Association:

NOW THEREFORE in consideration of the premises the Association hereby resolves:

1. To have prepared on its behalf and to adopt an ordinance or resolution for the issuance of its bonds containing such items and in such forms as are required by State statutes and as are agreeable and acceptable to the Government.
2. To refinance the unpaid balance, in whole or in part, of its bonds upon the request of the Government if at any time it shall appear to the Government that the Association is able to refinance its bonds by obtaining a loan for such purposes from responsible cooperative or private sources at reasonable rates and terms for loans for similar purposes and periods of time as required by section 333(c) of said Consolidated Farm and Rural Development Act (7 U. S. C. 1983 (c)).
3. To provide for, execute, and comply with Form RD 400-4, "Assurance Agreement," and Form RD 400-1, "Equal Opportunity Agreement," including an "Equal Opportunity Clause," which clause is to be incorporated in, or attached as a rider to, each construction contract and subcontract involving in excess of \$ 10,000.
4. To indemnify the Government for any payments made or losses suffered by the Government on behalf of the Association. Such indemnification shall be payable from the same source of funds pledged to pay the bonds or any other legal permissible source.
5. That upon default in the payments of any principal and accrued interest on the bonds or in the performance of any covenant or agreement contained herein or in the instruments incident to making or insuring the loan, the Government at its option may (a) declare the entire principal amount then outstanding and accrued interest immediately due and payable, (b) for the account of the Association (payable from the source of funds pledged to pay the bonds or any other legally permissible source), incur and pay reasonable expenses for repair, maintenance, and operation of the facility and such other reasonable expenses as may be necessary to cure the cause of default, and/or (c) take possession of the facility, repair, maintain, and operate or rent it. Default under the provisions of this resolution or any instrument incident to the making or insuring of the loan may be construed by the Government to constitute default under any other instrument held by the Government and executed or assumed by the Association, and default under any such instrument may be construed by the Government to constitute default hereunder.
6. Not to sell, transfer, lease, or otherwise encumber the facility or any portion thereof, or interest therein, or permit others to do so without the prior written consent of the Government.
7. Not to defease the bonds, or to borrow money, enter into any contract or agreement, or otherwise incur any liabilities for any purpose in connection with the facility (exclusive of normal maintenance) without the prior written consent of the Government if such undertaking would involve the source of funds pledged to pay the bonds.
8. To place the proceeds of the bonds on deposit in an account and in a manner approved by the Government. Funds may be deposited in institutions insured by the State or Federal Government or invested in readily marketable securities backed by the full faith and credit of the United States. Any income from these accounts will be considered as revenues of the system.
9. To comply with all applicable State and Federal laws and regulations and to continually operate and maintain the facility in good condition.
10. To provide for the receipt of adequate revenues to meet the requirements of debt service, operation and maintenance, and the establishment of adequate reserves. Revenue accumulated over and above that needed to pay operating and maintenance, debt service and reserves may only be retained or used to make prepayments on the loan. Revenue cannot be used to pay any expenses which are not directly incurred for the facility financed by the Government. No free service or use of the facility will be permitted.

- 11. To acquire and maintain such insurance and fidelity bond coverage as may be required by the Government.
- 12. To establish and maintain such books and records relating to the operation of the facility and its financial affairs and to provide for required audit thereof as required by the Government, to provide the Government a copy of each such audit without its request, and to forward to the Government such additional information and reports as it may from time to time require.
- 13. To provide the Government at all reasonable times access to all books and records relating to the facility and access to the property of the system so that the Government may ascertain that the Association is complying with the provisions hereof and of the instruments incident to the making or insuring of the loan.
- 14. That if the Government requires that a reserve account be established and maintained, disbursements from that account may be used when necessary for payments due on the bond if sufficient funds are not otherwise available. With the prior written approval of the Government, funds may be withdrawn for:
 - (a) Paying the cost of repairing or replacing any damage to the facility caused by catastrophe.
 - (b) Repairing or replacing short-lived assets.
 - (c) Making extensions or improvements to the facility.

Any time funds are disbursed from the reserve account, additional deposits will be required until the reserve account has reached the required funded level.
- 15. To provide adequate service to all persons within the service area who can feasibly and legally be served and to obtain the Government's concurrence prior to refusing new or adequate services to such persons. Upon failure to provide services which are feasible and legal, such person shall have a direct right of action against the Association or public body.
- 16. To comply with the measures identified in the Government's environmental impact analysis for this facility for the purpose of avoiding or reducing the adverse environmental impacts of the facility's construction or operation.

17. To accept a grant in an amount not to exceed \$ 5,600,000.00

under the terms offered by the Government; that the Executive Director

and Board President of the Association are hereby authorized and empowered to take all action necessary or appropriate in the execution of all written instruments as may be required in regard to or as evidence of such grant; and to operate the facility under the terms offered in said grant agreement(s).

The provisions hereof and the provisions of all instruments incident to the making or the insuring of the loan, unless otherwise specifically provided by the terms of such instrument, shall be binding upon the Association as long as the bonds are held or insured by the Government or assignee. The provisions of sections 6 through 17 hereof may be provided for in more specific detail in the bond resolution or ordinance; to the extent that the provisions contained in such bond resolution or ordinance should be found to be inconsistent with the provisions hereof, these provisions shall be construed as controlling between the Association and the Government or assignee

The vote was: Yeas _____ Nays _____ Absent _____

IN WITNESS WHEREOF, the Board of Directors of the

Mark Twain Health Care District has duly adopted this resolution and caused it

to be executed by the officers below in duplicate on this _____ day of _____,

(SEAL)

Attest:

Title

By Dr. Randy Smart

Title Executive Director

CERTIFICATION TO BE EXECUTED AT LOAN CLOSING

I, the undersigned, as _____ of the Mark Twain Health Care District

hereby certify that the Board of Directors of such Association is composed of

_____ members, of whom _____, constituting a quorum, were present at a meeting thereof duly called and

held on the _____ day of _____, _____; and that the foregoing resolution was adopted at such meeting

by the vote shown above. I further certify that as of _____, the date of closing of the loan from the Government, said resolution remains in effect and has not been rescinded or amended in any way.

Dated, this _____ day of _____, _____.

Title _____



**MARK TWAIN
HEALTH CARE DISTRICT**

P. O. Box 95
San Andreas, CA 95249
(209) 754-4468 Telephone
(209) 754-2537 Fax

April 18, 2018

Mr. Jose Guardado
Area Specialist
USDA Rural Development Office
3800 Cornucopia Way, Suite E
Modesto, CA 95358

Subject: Mark Twain Health Care District's Independent Operation of Valley Springs Rural Health Clinic (RHC)

Dear Mr. Guardado:

In 2015, the Mark Twain Health Care District (the "District") applied to the USDA Rural Development Community Facilities Program for permanent direct loan funding for a new rural health clinic in Valley Springs, California. The loan was conditionally approved in your letter dated September 28, 2015. In the District's application we were contemplating leasing the facility to the Mark Twain Medical Center corporation ("MTMC") with a management services contract through Dignity Health. Your letter acknowledged that proposed lease and management relationship and in condition 4.c you required a lease agreement between the District and MTMC and a management agreement between MTMC and Dignity Health.

In the last year the District has successfully negotiated a 30-year lease with Dignity Health which will be consummated in July 2018 to lease all of the Mark Twain Medical Center hospital facility to Dignity Health. That lease enables the District to expand its services into the community and also significantly strengthens the District's financial position. After considerable research, discussion and debate the District has chosen to operate the future clinic as a Federally Designated Rural Health Clinic ("RHC") under the governance of the District. This new operational structure developed from nearly a year of consultations with RHC operators, healthcare development consultants and finance experts. The District appreciated the idea of operating the clinic as a Federally Designated RHC primarily due to the program's flexibility and enhanced reimbursement as compared to Medi-Cal and Medicare fee for service. The Rural Health Clinic Services Act of 1977 (Public Law 95-210) was enacted to address an inadequate supply of physicians serving Medicare patients in rural areas and to increase the use of non-physician practitioners, such as nurse practitioners and physician assistants in rural areas. RHCs are paid an all-inclusive rate for medically-necessary primary health services and qualified preventive health services furnished by an RHC practitioner. Currently, about 4,100 RHCs nationwide furnish primary care and preventive health services in rural and underserved areas. The District met with MTMC on several occasions to ensure a District operated RHC would be completely aligned with the mission of MTMC.

The District is uniquely positioned with a long-term understanding of the community's health care needs and the effectiveness of services from the community healthcare entities. The District plans to be long term stewards of the community's healthcare delivery system. The District's governing board is well diversified with individuals connected to various aspects of the health care delivery system. The Executive Director of the District is a long-term resident and primary care physician of the community with 25+ years of practical experience in primary care settings some of which

are RHC designated. Existing community health care organizations lack the focus or the resources to address the capacity and quality of primary care services needed by the medically underserved and economically challenged populations.

The District's plan is well thought out linking this community's needs with the Federal RHC Designation program. The benefits of the program will enhance the types of services demanded by the patient base. The RHC program is nothing new and has been successfully implemented in thousands of locations across the country with over 260 in California. The program, now in its fourth decade of existence, is well established and understood by many.

The District strongly believes that a successful RHC focus should be on providing primary care services with an emphasis on women and children. Various State-funded maternal, child and adolescent programs support this approach: Vaccines for Children, CHDP (Child Health and Disability Prevention), Family PACT (Family Planning), BCEDP (Breast Cancer Awareness), and CPSP (Pre-natal Care). Wellness services including health maintenance examinations and vaccinations are the foundation of the patient/provider relationship. After establishing a quality-based relationship with female patients, those patients refer/encourage their spouses, partners and elder family members to access care. This business development strategy is proven to be very effective.

The District is now contracted with financial and operational consultants in California that have vast and current experience with RHC operations. Specifically, those consultants work with other California Health Care Districts that successfully and independently operate RHCs. Those consultants will continue to work with the District for several years to ensure the successful operation of the Valley Springs RHC through its contracting with experienced operators and with the hiring of qualified managers, providers and support staff.

The District is now requesting that the USDA Letter of Conditions dated September 28, 2015 be amended so that condition 4c is eliminated. If USDA needs any further supporting documents demonstrating the District's capacity and ability to independently operate the Valley Springs RHC we are happy to review those requirements and comply.

Sincerely,

A handwritten signature in black ink, appearing to read "R Smart MD". The signature is fluid and cursive, with the first letter "R" being particularly large and stylized.

Randall Smart MD
Executive Director
Mark Twain Health Care District

Site Square Footage		sf
Total		96,300
Bldg footprint		10,000
Parking & roads		38,246
Conc Flatwork		3,942
Landscaping		44,112

Opinion of Probable Costs

Key Project Data Information	Total Project	Site	Building	Other Costs non-grant related	ACTUAL SPEND as of 03-31-18	OVER/(UNDER)
Square Footage Totals	10,000	96,300	10,000			
Direct Construction Cost per SQFT	351		260			
Total Construction Cost per SQFT	391		290			
Total Project Cost per SQFT (including Financing)	\$ 546		\$ 389			

Direct Construction Cost						
Direct Construction Cost	\$ 3,475,000	\$ 875,000	\$ 2,600,000			\$ (3,475,000)
Monument Signs	\$ 30,000	\$ 30,000	\$ -			\$ (30,000)
	\$ -	\$ -	\$ -			
Total Direct Construction Cost	\$ 3,505,000	\$ 905,000	\$ 2,600,000	\$ -	\$ -	\$ (3,505,000)

In-Direct Construction Cost						
Labor/Material & Performance Bonds (1.5%)	\$ 52,575	\$ 13,575	\$ 39,000			\$ (52,575)
	\$ -	\$ -	\$ -			
	\$ -	\$ -	\$ -			
Total In-Direct Construction Cost	\$ 52,575	\$ 13,575	\$ 39,000	\$ -	\$ -	\$ (52,575)

Construction Contingencies / Escalation						
		10%				
Building Contingency	\$ 347,500	\$ 87,500	\$ 260,000		\$ 104,820	\$ (242,680)
	\$ -	\$ -	\$ -			
Total Construction Contingencies / Escalation	\$ 347,500	\$ 87,500	\$ 260,000	\$ -	\$ 104,820	\$ (242,680)
Total Construction Budget	\$ 3,905,075	\$ 1,006,075	\$ 2,899,000	\$ -	\$ 104,820	\$ (3,800,255)

Equipment Budget						
Furniture Fixtures and Equipment Allowance	\$ -			\$ 462,000		\$ (462,000)
Graphic / Signage / Artwork / Plants	\$ -					
Nursecall & Code Blue Systems	\$ -					
Intercom/Public Address/Fixed AV	\$ -					
Radio Systems	\$ -					
Dictation Systems	\$ -					
Security/Video Surveillance/Access Control	\$ -					
Television	\$ -					
Structured Cabling / IT Allowance	\$ -			\$ 330,000		\$ (330,000)
PBX -Telecom (includes VM)	\$ -					
Desktop Devices (Desktops, Laptops, Handhelds & Printers)	\$ -					
Network Electronics	\$ -					
Software Applications (Installation, Licenses etc.)	\$ -					
Time & Attendance	\$ -					
IT Construction Project Mgmt	\$ -					
IT Construction 3rd Party Resources	\$ -					
Other Equipment Costs	\$ -					
Total Equipment Budget	\$ -	\$ -	\$ -	\$ 792,000	\$ -	\$ (792,000)

Site Square Footage	sf
Total	96,300
Bldg footprint	10,000
Parking & roads	38,246
Conc Flatwork	3,942
Landscaping	44,112

Opinion of Probable Costs

Key Project Data Information	Total Project	Site	Building	Other Costs non-grant related	ACTUAL SPEND as of 03-31-18	OVER/(UNDER)
Consultant Fees						
Architect/Engineer Fees	\$ 312,870	\$ 78,370	\$ 234,500		\$ 279,451	\$ (33,419)
Equipment Planner Fees	\$ -	\$ -				
Other Consultant Fees	\$ -	\$ -			\$ 4,175	\$ 4,175
Total Consultant Fees Budget	\$ 312,870	\$ 78,370	\$ 234,500	\$ -	\$ 283,626	\$ (29,244)
Administrative Costs						
Permit Fees & Hook ups	\$ 410,000	\$ 260,000	\$ 150,000		\$ 13,698	\$ (396,302)
IOR/Special Inspections	\$ -					\$ -
Site Survey, Testing, Boring & Reports	\$ 67,500	\$ 27,500	\$ 40,000		\$ 15,250	\$ (52,250)
Testing Services	\$ 40,000		\$ 40,000			\$ (40,000)
Legal Fees	\$ 30,000	\$ 10,000	\$ 20,000		\$ 30,216	\$ 216
Move-in Start-up	\$ -			tdb		\$ -
Internal Project Management	\$ -					\$ -
3rd Party Project Management	\$ 100,000	\$ 20,000	\$ 80,000			\$ (100,000)
Other Administrative Costs (includes Commissioning, Auditing, EIR)	\$ -					
Total Administrative Cost	\$ 647,500	\$ 317,500	\$ 330,000	\$ -	\$ 59,165	\$ (588,335)
Land & Site Development						
Land Acquisition	\$ -			\$ 890,000	\$ 903,112	\$ 13,112
Off Site Development	\$ -	tdb				
Total Land & Site Development Budget	\$ -	\$ -		\$ 890,000	\$ 903,112	\$ 13,112
Total (Construction+ Equipment + A/E Fees+ Admin Costs)	\$ 4,865,445	\$ 1,401,945	\$ 3,463,500	\$ 1,682,000	\$ 1,350,722	\$ (5,196,723)
Owner Reserves						
Owner's Contingency	\$ 486,545	\$ 140,195	\$ 346,350			
Project Escalation - other than construction	\$ -	\$ -	\$ -			
Total Owner Reserves	\$ 486,545	\$ 140,195	\$ 346,350	\$ -	\$ -	\$ -
Total Project Capital Cost excluding Financing	\$ 5,351,990	\$ 1,542,140	\$ 3,809,850	\$ 1,682,000	\$ 1,350,722	\$ (5,196,723)
Financing Costs (Final)	107,040	30,843	76,197		\$ 16,029	
Total Project Capital Cost including Financing	\$ 5,459,029	\$ 1,572,982	\$ 3,886,047	\$ 1,682,000	\$ 1,366,751	\$ (5,196,723)

Mark Twain Health Care District
 Opinion of Probable Cost
 March 31, 2018

Row Labels	Sum of Amount	OPC Category
Air Permitting Specialists	3,200	Site Survey, Testing, Boring & Reports
Archer Norris	8,633	Legal Fees
Aspen Street Architects	260,531	Architect/Engineer Fees
Calaveras County Planning Department	9,352	Permit Fees & Hook ups
Calaveras County Public Works	1,675	Permit Fees & Hook ups
California Certified Appraisers	500	Site Survey, Testing, Boring & Reports
Cardmember Service	299	Financing Cost
CCWD	1,003	Permit Fees & Hook ups
CSU Stanislaus	225	Permit Fees & Hook ups
First American Title Company	903,112	Land Acquisition
Hendrickson Consulting	15,730	Financing Cost
Kittelson & Associates	18,920	Architect/Engineer Fees
Kleinfelder	9,300	Site Survey, Testing, Boring & Reports
Meyers Nave	21,584	Legal Fees
Michael W. Skenfield	4,175	Other Consultant
Placer Title Company	410	Permit Fees & Hook ups
Van Lieshout, Patrick	104,820	Building Contingency
Wiebe Land Surveying	2,250	Site Survey, Testing, Boring & Reports
CCBD	1,033	Permit Fees & Hook ups
Grand Total	1,366,751	