



P. O. Box 95
San Andreas, CA 95249
(209) 754-4468 Phone
(209) 754-2537 Fax

Special Finance Committee Meeting
Tues. Mar. 19, 2019
9:00am
Mark Twain Medical Center Education Center - Classroom 5
San Andreas, CA

Agenda

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

1. **Call to order:**
2. **Roll Call:**
3. **Approval of Agenda:** Action
4. **Public Comment On Matters Not Listed On The Agenda:**

The purpose of this section of the agenda is to allow comments and input from the public on matters within the jurisdiction of the Mark Twain Health Care District not listed on the Agenda. (The public may also comment on any item listed on the Agenda prior to Committee action on such item.) **Limit of 3 minutes per speaker.** The Committee appreciates your comments however it will not discuss and cannot act on items not on the agenda.

5. **Consent Agenda:** Action

All Consent items are considered routine and may be approved by the Committee without any discussion by a single roll-call vote. Any Board Member or member of the public may remove any item from the Consent list. If an item is removed, it will be discussed separately following approval of the remainder of the Consent items.

A. Un-Approved Minutes:

- No Finance Committee Meeting in February:

This Institution is an Equal Opportunity Provider and Employer

B. Bank and Investment Statements:

- Bank of Stockton:
- Umpqua Bank:
- Five-Star Bank:
- US Bank:
- Cal Trust:

6. Accountant’s Report: Action..... Mr. Wood

- Financial Status, Trends, Long-Term Views and Cashflow:
- February Financials Will Be Presented to The Committee:
- Investment – Update: Action

7. Executive Director’s Report Dr. Smart

- USDA (SF 271) Outlay Report (Feb. 28, 2019):
- Update on Lease:

8. Treasurer’s Report Ms. Atkinson

- Update on Community Member: Action
- Budget Cycle Planning and Input:

9. Comments and Future Agenda Items:

10. Next Meeting:

- The next meeting will be April 10, 2019.

11. Adjournment: Action

This Institution is an Equal Opportunity Provider and Employer



BANK OF STOCKTON

MARK TWAIN HEALTH CARE DISTRICT
PO BOX 95
SAN ANDREAS CA 95249

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2-28-19

QUESTIONS? PLEASE CALL 209-929-1600 OR 800-941-1494

BUSINESS STANDARD CHECKING

SUMMARY *****

Previous Balance	1-31-19	549,508.10
+ Deposits/Credit	1	349,644.05
- Checks/Debits	2	567,624.86
- Service Charge		.00
Current Balance		331,527.29
Days in Current Period	28	

EFT ACTIVITY *****

Date	Tracer	Description	Amount
2-07		RD TREAS 310 MISC PAY	349644.05
		MARK TWAIN HEALTH C	

CHECKS PAID *****

Serial No.	Date	Amount	Serial No.	Date	Amount
1005	2-08	317624.86	1006	2-13	250000.00

DAILY BALANCE SUMMARY *****

Date	Balance	Date	Balance
1-31	549508.10	2-07	899152.15
2-13	331527.29	2-08	581527.29

OVERDRAFT CHARGES/REFUNDS SUMMARY *****

	This Cycle	YTD
Total Net Returned Item Fees	.00	.00
Total Net Overdraft Fees	.00	.00
Total Net Fees Charged	.00	.00

Mark Twain Health Care District
Valley Springs Clinic
P. O. Box 95
San Andreas CA 95249

Date 2/28/19
Enclosures

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Use Five Star Bank's mobile banking app on your smart device to check your balance or transaction history, deposit checks, activate your debit card, and more! Call (916) 626-5012 to enroll.

Public Interest Checking		Number of Enclosures	0
Account Number		Statement Dates	2/01/19 thru 2/28/19
Previous Balance	16,329.28	Days in the Statement Period	28
Deposits/Credits	.00	Average Ledger	16,329.28
Checks/Debits	.00	Average Collected	16,329.28
Service Charge	.00	Interest Earned	3.13
Interest Paid	3.13	Annual Percentage Yield Earned	0.25%
Current Balance	16,332.41	2019 Interest Paid	7.28

Deposits and Additions

Date	Description	Amount
2/28	Interest Deposit	3.13

Daily Balance Information

Date	Balance	Date	Balance
2/01	16,329.28	2/28	16,332.41

Interest Rate Summary

Date	Rate
1/31	0.250000%

We're launching a new website in October! Online account access will not be affected. New features will include security tips and more! Email feedback@fivestarkbank.com with any questions.

Mark Twain Health Care District
P. O. Box 95
San Andreas CA 95249

Date 2/28/19
Enclosures

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Use Five Star Bank's mobile banking app on your smart device to check your balance or transaction history, deposit checks, activate your debit card, and more! Call (916) 626-5012 to enroll.

Public Interest Checking		Number of Enclosures	59
Account Number		Statement Dates	2/01/19 thru 2/28/19
Previous Balance	100,306.78	Days in the Statement Period	28
4 Deposits/Credits	453,448.59	Average Ledger	96,519.90
68 Checks/Debits	465,208.99	Average Collected	96,519.90
Service Charge	.00	Interest Earned	18.51
Interest Paid	18.51	Annual Percentage Yield Earned	0.25%
Current Balance	88,564.89	2019 Interest Paid	41.59

Deposits and Additions

Date	Description	Amount
2/12	Remote Capture Deposit	250,000.00
2/13	Remote Capture Deposit	3,448.59
2/14	TRANSFER MARK TWAIN HEALT 19/02/14	100,000.00
	TRACE#-	
2/20	TRANSFER MARK TWAIN HEALT 19/02/20	100,000.00
	TRACE#-	
2/28	Interest Deposit	18.51

Checks and Withdrawals

Date	Description	Amount
2/04	QUICKBOOKS INTUIT PAYROLL S 19/02/04	2,678.50-
	TRACE#-	
2/05	QUICKBOOKS INTUIT PAYROLL S 19/02/05	4,663.82-
	TRACE#-	
2/08	EDD EFTPMT EMPLOYMENT DEVEL 19/02/08	778.69-
	TRACE#-	
2/08	USATAXPYMT IRS 19/02/08	2,886.16-

Public Interest Checking (Continued)

Checks and Withdrawals

Date	Description TRACE#-	Amount
2/13	PAYMENT VISA 19/02/13 TRACE#-	1,988.81-
2/13	Transf to Mark Twain HCD MMA Confirmation number	175,000.00-
2/14	Transf to Mark Twain HCD MMA Confirmation number	100,000.00-
2/20	QUICKBOOKS INTUIT PAYROLL S 19/02/20 TRACE#-	6,466.91-
2/20	Transf to Mark Twain HCD MMA Confirmation number	50,000.00-
2/27	EDD EFTPMT EMPLOYMENT DEVEL 19/02/27 TRACE#-	632.10-
2/27	USATAXPYMT IRS 19/02/27 TRACE#-	2,479.22-

Checks in Serial Number Order

Date	Check No	Amount	Date	Check No	Amount
2/06	15154	328.87	2/05	15175	100.00
2/06	15155	25.00	2/05	15176	100.00
2/12	15156	383.84	2/28	15177	100.00
2/04	15157	65.00	2/06	15178	100.00
2/04	15158	14.53	2/05	15179	51.04
2/04	15159	194.90	2/12	15180	12,000.00
2/07	15160	25.00	2/12	15181	120.00
2/20	15161	2,148.12	2/20	15182	7,620.43
2/07	15162	1,078.98	2/12	15183	117.21
2/05	15164*	33.63	2/12	15184	259.17
2/04	15165	505.33	2/14	15185	170.40
2/04	15166	124.19	2/12	15186	419.79
2/04	15167	1,330.85	2/11	15187	210.50
2/11	15169*	8,750.00	2/15	15188	1,862.76
2/15	15170	4,646.25	2/11	15189	568.17
2/08	15171	1,442.25	2/13	15190	19,331.89
2/05	15172	7,436.00	2/12	15191	467.62
2/06	15173	136.40	2/20	15193*	247.50
2/04	15174	100.00	2/12	15194	829.59

* Denotes missing check numbers

Public Interest Checking

(Continued)

Checks in Serial Number Order

Date	Check No	Amount	Date	Check No	Amount
2/25	15195	2,314.78	2/15	15205	19.72
2/20	15196	50.00	2/19	15206	285.91
2/15	15197	498.28	2/19	15207	19,966.39
2/15	15198	680.77	2/15	15208	14,556.07
2/20	15199	659.58	2/25	15209	1,270.41
2/20	15200	130.56	2/15	15210	606.71
2/19	15201	37.35	2/15	15211	557.68
2/19	15202	4.64	2/19	15212	158.16
2/19	15203	1,154.72	2/28	15221*	315.09
2/19	15204	922.75			

* Denotes missing check numbers

Daily Balance Information

Date	Balance	Date	Balance	Date	Balance
2/01	100,306.78	2/11	66,578.97	2/20	95,657.98
2/04	95,293.48	2/12	301,981.75	2/25	92,072.79
2/05	82,908.99	2/13	109,109.64	2/27	88,961.47
2/06	82,318.72	2/14	108,939.24	2/28	88,564.89
2/07	81,214.74	2/15	85,511.00		
2/08	76,107.64	2/19	62,981.08		

Interest Rate Summary

Date	Rate
1/31	0.250000%

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Mark Twain Health Care District
P. O. Box 95
San Andreas CA 95249

Date 2/28/19
Enclosures

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Public Money Market		Number of Enclosures	0
Account Number		Statement Dates	2/01/19 thru 2/28/19
Previous Balance	707,592.69	Days in the Statement Period	28
3 Deposits/Credits	325,000.00	Average Ledger	877,235.54
Checks/Debits	.00	Average Collected	877,235.54
Service Charge	.00	Interest Earned	1,573.61
Interest Paid	1,573.61	Annual Percentage Yield Earned	2.36%
Current Balance	1,034,166.30	2019 Interest Paid	2,247.24

Deposits and Additions

Date	Description	Amount
2/13	Trsf from Mark Twain HCD Chk Confirmation number	175,000.00
2/14	Trsf from Mark Twain HCD Chk Confirmation number	100,000.00
2/20	Trsf from Mark Twain HCD Chk Confirmation number	50,000.00
2/28	Interest Deposit	1,573.61

Daily Balance Information

Date	Balance	Date	Balance
2/01	707,592.69	2/14	982,592.69
2/13	882,592.69	2/20	1,032,592.69
			1,034,166.30

Interest Rate Summary

Date	Rate
1/31	2.291000%
2/11	2.355000%

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UMPQUA BANK

February 28, 2019 Page: 1 of 2

Customer Service:
1-866-486-7782

MARK TWAIN HEALTHCARE DISTRICT
INVESTMENT ACCOUNT
768 MOUNTAIN RANCH RD
SAN ANDREAS CA 95249-9707

Last statement: January 31, 2019
This statement: February 28, 2019

Improve cash flow, streamline accounts payable and simplify bookkeeping with Umpqua card solutions for businesses. Features include company spending reports and online reporting tools to easily track and monitor employee spending. Contact your Umpqua Bank Relationship Manager for details.

PUBLIC FUNDS MONEY MARKET

Account number		Beginning balance	\$272,268.07
Low balance	\$2,268.07	Additions/Deposits	\$31.68
Average balance	\$117,982.36	Withdrawals/Subtractions	\$270,000.00
Interest paid year to date	\$112.59	Ending balance	\$2,299.75
Interest earned	\$31.68		

Other Deposits/ Additions

<u>Date</u>	<u>Description</u>	<u>Additions</u>
02-28	Interest Credit	31.68
Total Other Deposits/ Additions		\$31.68

Other Subtractions/Withdrawals

<u>Date</u>	<u>Description</u>	<u>Subtractions</u>
02-13	Cash Mgmt Trsfr DrRef	270,000.00
	Funds Transfer To Dep	
	From For ACH	
Total Other Subtractions/Withdrawals		\$270,000.00

Daily Balances

<u>Date</u>	<u>Balance</u>	<u>Date</u>	<u>Balance</u>	<u>Date</u>	<u>Balance</u>
01-31	272,268.07	02-13	2,268.07	02-28	2,299.75

Interest Information

Annual percentage yield earned	.35%
Interest-bearing days	28
Average balance for APY	\$117,982.36
Interest earned	\$31.68
Interest paid year to date	\$112.59
Statement period	02/01 to 02/28

Overdraft Fee Summary

	Total For This Period	Total Year-to-Date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

Checks

(* Skip in check sequence, R-Check has been returned, + Electronified check))
Total Checks paid: 0 for -\$0.00

Mark Twain Healthcare District

BILL PAYMENT LIST

February 2019

DATE	NUM	VENDOR	AMOUNT
100.50 Stockton Bank of			
02/28/2019	1007	Diede Construction, Inc.	-75,633.76
Total for 100.50 Stockton Bank of			\$ -75,633.76
100.60 Five Star Bank			
02/06/2019	15181	Outlet Tek	-120.00
02/06/2019	15182	San Andreas Sanitary District-plant maint	-7,620.43
02/06/2019	15183	PG&E 46578486352 VS Clinic # 10	-117.21
02/06/2019	15184	PG&E 46995152991 VS Clinic # 9	-259.17
02/06/2019	15185	City of Angels	-170.40
02/06/2019	15186	PG&E 74021406306 SAFMC	-419.79
02/06/2019	15187	The Valley Springs News	-210.50
02/06/2019	15188	California Special District Assn	-1,862.76
02/06/2019	15189	J.S. West	-568.17
02/06/2019	15190	Arnaudo Bros., L.P.	-19,331.89
02/06/2019	15191	Calaveras Telephone	-467.62
02/06/2019	15192	Custom Vinyl Applications	0.00
02/06/2019	15193	Helen Foraker Advertising	-247.50
02/06/2019	15194	Calaveras County Water District	-829.59
02/12/2019	15195	Cheryl Duncan Consulting	-2,314.78
02/12/2019	15196	Computer Fireman	-50.00
02/12/2019	15197	PG&E 39918320076 Cancer	-498.28
02/12/2019	15198	PG&E 89195984003 Cancer/Infusion	-680.77
02/12/2019	15199	The Union Democrat	-659.58
02/12/2019	15200	Tribble and Ayala	-130.56
02/12/2019	15201	AT&T 248 134-7000	-37.35
02/12/2019	15202	AT&T 457-7	-4.64
02/12/2019	15203	AT&T OneNet	-1,154.72
02/12/2019	15204	AT&T 754-9362	-922.75
02/12/2019	15205	PG&E 11152462708 SOMO	-19.72
02/12/2019	15206	Suburban Propane-Ortho	-285.91
02/12/2019	15207	Calaveras Power Agency	-19,966.39
02/12/2019	15208	PG&E 42630399709 Hospital	-14,556.07
02/12/2019	15209	La Contenta Plaza	-1,270.41
02/12/2019	15210	PG&E 71068388090 Pain Mgmt	-606.71
02/12/2019	15211	PG&E 2306121143-1 ortho	-557.68
02/13/2019	15212	Custom Vinyl Applications	-158.16
02/26/2019	15214	Campora Propane	-1,186.10
02/26/2019	15215	Mobile Modular	-383.84
02/26/2019	15216	Your Type	-65.00
02/26/2019	15217	Dr. Randall Smart	-69.60
02/26/2019	15218	Ebbetts Pass Gas Services	-1,369.20
02/26/2019	15219	Van Lieshout, Patrick	-12,000.00
02/26/2019	15220	Calaveras County Water District	-807.28
02/26/2019	15221	Susan Atkinson	-315.09

DATE	NUM	VENDOR	AMOUNT
02/28/2019	15222	Cejka Search	-18,000.00
02/28/2019	15223	AT&T 795-2997749	-41.40
02/28/2019	15224	San Andreas Sanitary District-plant maint	-7,620.43
02/28/2019	15225	Debbie Sellick	-100.00
02/28/2019	15226	Lin Reed	-100.00
02/28/2019	15227	Susan Atkinson	-100.00
02/28/2019	15228	Talibah Al-Rafiq	-100.00
02/12/2019	ACH 3	Umpqua Bank	-1,988.81
Total for 100.60 Five Star Bank			\$ -120,346.26


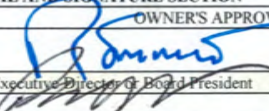
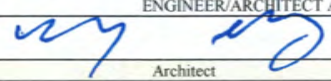
Mark Twain Healthcare District

JOURNAL February 2019

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	ACCOUNT #	ACCOUNT	DEBIT	CREDIT
02/01/2019	Journal Entry	11444		Jan minority interest ops	750.03	750.03 Minority Interest MTSJ Ops		\$50,500.00
				Jan minority interest ops	3901	3901 CY - Minority Interest MTSJH	\$50,500.00	
							\$50,500.00	\$50,500.00
02/07/2019	Journal Entry	11437		Loan Draw #6	100.50	100.50 Stockton Bank of	\$349,644.05	
				Loan Draw #6	250.10	250.10 Notes Payable - Long Term:USDA Loan - VS Clinic		\$349,644.05
							\$349,644.05	\$349,644.05
02/28/2019	Journal Entry	11440		Feb Rental pymt from DH/MTMC	100.30	100.30 Umpqua Bank Checking	\$37,967.40	
				Feb Rental pymt from DH/MTMC	550.10	550.10 Rental Revenue		\$23,200.00
				Feb Rental pymt from DH/MTMC	550.30	550.30 MOB Rental Revenue		\$14,767.40
							\$37,967.40	\$37,967.40
02/28/2019	Journal Entry	11442		Payroll Tax Expense	66000	66000 Payroll Expenses	\$830.92	
				Direct Deposit Fee	66000	66000 Payroll Expenses	\$5.25	
				Total Wages	65000	65000 Salaries and Benefits	\$10,171.00	
				EDD/IRS	24000	24000 Payroll Liabilities		\$3,664.85
				Net Pay	100.60	100.60 Five Star Bank		\$7,342.32
				EDD/IRS	24000	24000 Payroll Liabilities	\$2,886.16	
				EDD/IRS	100.60	100.60 Five Star Bank		\$2,886.16
				EDD/IRS	24000	24000 Payroll Liabilities	\$778.69	
				Net Pay	100.60	100.60 Five Star Bank		\$778.69
				Payroll Tax Expense	66000	66000 Payroll Expenses	\$689.13	
				Direct Deposit Fee	66000	66000 Payroll Expenses	\$5.25	
				Total Wages	65000	65000 Salaries and Benefits	\$8,883.85	
				EDD/IRS	24000	24000 Payroll Liabilities		\$3,111.32
				Net Pay	100.60	100.60 Five Star Bank		\$6,466.91
				EDD/IRS	24000	24000 Payroll Liabilities	\$2,479.22	
				EDD/IRS	100.60	100.60 Five Star Bank		\$2,479.22
				EDD/IRS	24000	24000 Payroll Liabilities	\$632.10	
				EDD/IRS	100.60	100.60 Five Star Bank		\$632.10
							\$27,361.57	\$27,361.57
02/28/2019	Journal Entry	11443		To accrue 1 month property tax per budget	115.05	115.05 Due From Calaveras County	\$82,667.00	
				To accrue 1 month property tax per budget	560.10	560.10 District Tax Revenue		\$82,667.00
					220.10	220.10 Due to MTSJH - Rental Clearing	\$2,636.57	
					550.10	550.10 Rental Revenue		\$2,636.57
				depreciate 1 month	735.72	735.72 Depreciation & Amortization:D & A - Buildings	\$1,938.00	
				depreciate 1 month	160.00	160.00 Accumulated Depreciation		\$1,938.00
				amortize 1 mo	710.81	710.81 Insurance:Insurance - D & O	\$1,250.00	

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	ACCOUNT #	ACCOUNT	DEBIT	CREDIT
				amortize 1 mo	130.20	130.20 Prepaid Expenses:Prepaid Malpractice		\$1,250.00
				amortize 1 mo	735.75	735.75 Depreciation & Amortization:Amortization of Intangible	\$94.00	
				amortize 1 mo	180.55	180.55 Intangible Assets:Accumulated Amortization-LLLF		\$94.00
				Feb 2019 Rent - Resource Connection	550.10	550.10 Rental Revenue		\$750.00
				Feb 2019 Rent - Resource Connection	100.30	100.30 Umpqua Bank Checking	\$750.00	
							\$89,335.57	\$89,335.57
02/28/2019	Journal Entry	11445		Feb minority interest ops	750.03	750.03 Minority Interest MTSJ Ops		\$65,165.00
				Feb minority interest ops	750.04	750.04 Minority Interest MTSJ Invest		\$47,132.50
				Feb minority interest ops	3901	3901 CY - Minority Interest MTSJH	\$112,297.50	
							\$112,297.50	\$112,297.50
TOTAL							\$667,106.09	\$667,106.09

OUT LAY REPORT AND REQUEST FOR REIMBURSEMENT

Draw Request Number:	Mark Twain Health Care District			Construction of New Health Clinic				
	#7	Initial Budget	Current Budget	Previous Paid to Date	#7		Paid to Date	Balance Remaining
<i>Misc. Soft Costs</i>								
Administrative/Legal	530,075.00	530,075.00	538,475.14		538,475.14		(8,400.14)	-1.58%
Financing/Cost of issuance	325,000.00	275,000.00	233,124.25		233,124.25		41,875.75	15.23%
Land Acquisition	890,000.00	890,000.00	890,000.00		890,000.00		-	0.00%
Furniture Fixtures/Equipment	350,000.00	350,000.00	-		-		350,000.00	100.00%
Structured cabling/IT	250,000.00	250,000.00	-		-		250,000.00	100.00%
Architectural design/other architectural								
Architect/Engineer fees	433,600.00	480,665.00	434,765.54		434,765.54		45,899.46	9.55%
Other architectural and engineering fees								
3rd party project management	157,725.00	269,820.00	190,502.36	12,383.84	202,886.20		66,933.80	24.81%
Monument sign		30,000.00	-		-		30,000.00	100.00%
<i>Construction w/ sales tax</i>								
Construction Contract	3,587,575.00	5,555,000.00	316,727.11		392,360.87		5,162,639.13	92.94%
sidewalks	25,000.00							
Contingency	713,837.00	634,895.00					634,895.00	100.00%
Contingency as a Percent of Total	20.00%	11.00%						
Total	7,262,812.00	9,265,455.00	2,603,594.40		88,017.60	2,691,612.00	6,573,843.00	70.95%
PROJECT FUNDING BREAKDOWN								
Mark Twain Health Care District (applicant)	1,062,812.00	1,205,455.00	1,205,455.00		1,205,455.00		-	0.00%
Mark Twain Health Care District (applicant)	600,000.00	600,000.00	-		-		600,000.00	100.00%
USDA Loan, Series A	5,600,000.00	6,782,000.00	2,070,488.54	88,017.60	2,158,506.14		4,623,493.86	68.17%
USDA Subsequent Loan, Series B		678,000.00	34,000.00		34,000.00		644,000.00	94.99%
Total	7,262,812.00	9,265,455.00	3,309,943.54		88,017.60	3,397,961.14	5,867,493.86	63.33%
FUNDS - DIFFERENCE								
Date of Outlay Report	2/28/2019							
APPROVAL AND SIGNATURE SECTION								
OWNER'S APPROVAL:								
	2/28/19							
Executive Director or Board President	DATE							
OWNER CERTIFICATION: I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.								
ENGINEER/ARCHITECT APPROVAL:								
	3-1-19							
Architect	DATE							
USDA RURAL DEVELOPMENT CONCURRENCE:								
Tonja Galentine	DATE							
Notes:								



Lori L. Hack, MBA

PRINCIPAL and CEO, SUBJECT MATTER EXPERT

Lori Hack is CEO of Object Health, LLC, and is a nationally recognized expert in health care program development and evaluation. Having more than 25 years of managed care experience, Ms. Hack served as CEO of Alta Bates Medical Group negotiating shared services contracts with payers and providers for eight years. Most recently she has developed community-based care delivery organizations in the Bay Area and beyond using health information technology strategies and services. She has prepared community clinics and providers for PCMH and ACO operations and certifications. Ms. Hack has experience with hospital and health plan operations and most recently on state level initiatives for clinical integration activities for EHR implementation, Business Intelligence Analysis and operational workflow planning and implementation. She has extensive experience in compliance, privacy and security of health information and payer and provider contracting. Finally, Ms. Hack has coordinated public and private sector boards, work groups and national conferences to successfully achieve milestones, deliverables using consensus driven coordination and techniques.

AREAS OF EXPERTISE
<ul style="list-style-type: none">• Managed Care CEO• ACO Planning and Implementation• Data Analysis and Evaluation• Process Improvement and Analysis• Health IT Planning• Provider and Health Plan Contracting

EDUCATION

M.B.A., University of Southern California, 1992
Bachelors of Arts, Psychology, University of California, 1985

WORK HISTORY

RELEVANT EXPERIENCE

Object Health, Principal and CEO, 2007–Present. Serves as principal and CEO of Object Health, a management consulting group that assists health care organizations and communities with leveraging health information to improve operational efficiencies and clinical health outcomes. Provides ACO and PCMH consulting, clinical integration consulting for large clinics, multi-specialty groups and hospitals. Provider strategic planning, grant support and operations for Blue Shield of CA grants. As Chair of the Board of the California eHealth Collaborative, supported local HIE implementation efforts at the County and regional level. Served as private sector liaison to the California Privacy and Security Advisory Board under the direction of California’s Secretary of Health and Human Services. Previously served as lead consultant for privacy and security efforts for the Long Beach Health Network, which received a Federal grant to develop a HIE in the Greater Long Beach area. Currently she is advising the San Joaquin Community Health Information Exchange.

Object Health is also actively involved in the implementation of electronic health records through their work with CalHIPSO and HITEC LA, supporting more than 1100 Eligible Providers in achieving Meaningful Use Incentive funds.

Works with community clinics for the implementation of Patient Centered Medical Home and ACO preparations.

CalRHIO, Interim CEO, 2005–2007. Served as Interim CEO for the startup of the organization and as liaison to state and federal programs. Previously responsible for the development and implementation of the new 501(c)(3) organization, including all aspects of organization and board development, strategic planning, operations, budget and fundraising. Additionally, coordinated efforts on a statewide and

national basis with the leaders in health care IT to support the mission and achieve the goals of the organization. Developed a strategy to support health information exchange in California in conjunction with national efforts and communication of the vision and mission to stakeholders within the California as follows:

- Responsible for creating and supporting the vision, mission, and goals as a voting board member
- Developed stakeholder engagement process and support in the implementation of goals and objectives for CalRHIO
- Oversaw the development of the budget, start-up operations and all aspects of the legal and business development working in conjunction with the CFO, Business and Finance Committee and legal team
- Provided presentations for public information, government relations and consumers for fundraising, education and recruitment purposes
- Developed support through fundraising efforts either directly or indirectly from grants, state and federal funding, public and private donations
- Provided staff oversight for communications, project development, implementation, and stakeholder support.

Health Technology Center, Executive Director, 2002- 2005. Responsible for operations, fundraising, research, and Partnership support for not for profit 501c(3) technology research organization. Provided management of Partnership relations and development, research methodology and integrity, strategic planning and new product development.

HSS, Inc, Vice President, Operations, 1999-2002 Provided executive management of operations, client installations, marketing and finances for physician reimbursement consulting and software programs for Hospitals, IPAs and Health plans. Utilized an ASP model software solution to health plans, medical groups and Hospitals, developed payment mechanisms in preparation for pay for performance programs.

Alta Bates Medical Group, Executive Director, 1992-1999 As Executive Director of Alta Bates Medical Group, was responsible for the strategic planning, network expansion and operations of the organization. The IPA grew from an initial group of 120 physicians to over 800 with multiple partnerships and networks serving more than 120,000 capitated patients. Developed relationships with physicians, payors and delivery system leadership to advance the reputation and performance of the medical group.

- Assisted in the growth of the IPA from \$12 Million in annual revenue to \$77 Million
- Provided strategic planning for contracting, compensation, finances, and network expansion for physician group
- Work with vendors to support early adoption of electronic medical record in physician offices
- Negotiated payer, provider and MSO contract on behalf of IPA physicians, enhancing revenue by 20%
- Promoted IPA to top rated group in the state for service and clinical quality, improved financial performance in less than two years
- Responsible for all aspects of IPA operations growing from 25 to 150 employees
- Coordinated the merger of operations to the EBMN and application for a Knox-Keene license until Sutter Connect was available for use by the IPA.

Antelope Valley Medical Center, Director, Managed Care, 1989-1992 Served in the capacity of contract negotiator overseeing staff that managed more than 70% of the revenue of the district hospital as well as management of day to day operations and contracting for the IPA operations.

- Managed and negotiated all managed care and MediCal contracts on behalf of district hospital
- Provided strategic planning for contracting, compensation, finances, and network expansion
- Negotiated payer, provider and MSO contract on behalf of IPA,
- Provided support to IT infrastructure implementation of on line messaging with IPA and department staff
- Participated in budget cycle and strategic planning for service line growth in cardiovascular and laparoscopic surgery

OTHER PROFESSIONAL EXPERIENCE

Prior to her roles in provider management and contracting, Ms. Hack served in provider contracting, eligibility and claims customer services roles for CIGNA HealthPlan and Care America HealthPlan (now Blue Shield of California).

PUBLICATIONS & SPEAKING ENGAGEMENTS & PROFESSIONAL ASSOCIATIONS

HFMA since 1994; National IPA Coalition, Chair of the Board, 1995-1997, member since 1993; Women in Health Care Administration, 1992–2000; AHIMA RHIO Best Practices Advisory Committee 2006–2007; OpenHII Founding Chair, 2006; CCHIT Privacy Expert Panel, 2007, 2008; HISPC California Co-Lead, 2006, California eHealth Collaborative, 2009 to current

Speaker: national and international speaker, most recently with CHIA, ACHE, HIMSS Bay Area, HFMA, Society for Health Care Planning and Marketing, Physician Forum, Gingrich Center for Health Transformation Harvard Business School, Abu Dhabi Global Medical Forum, Florida Health Information Network, eHI Initiative, World Health and Technology Congress, and other venues within HealthTech, the National IPA Coalition and client retreats.

Kim, K. K., Browe, D. K., Logan, H. C., Holm, R., Hack, L., & Ohno-Machado, L. (2013). Data governance requirements for distributed clinical research networks: triangulating perspectives of diverse stakeholders. *Journal of the American Medical Informatics Association*. Online first 12/3/13. doi: 10.1136/amiajnl-2013-002308.

Kim, KK, Hack, L. California Trust Framework: A Brief Report (Jan. 30, 2014). California Health eQuality, University of California Davis. <http://www.ucdmc.ucdavis.edu/iphi/Programs/cheq/cheqresources.html>

Kim, KK, Gordon, D, Hack, L. Health Information Exchange Case Study: Redwood MedNet (Jan. 30, 2014). California Health eQuality, University of California Davis.

Lori L. Hack, Object Health, William Henning Md, Natalie Martin, Chris Chan Md, Kathy Thunholm, (2014), EPrescribing analysis for providers serving Medicaid population in Southern California.

EDM Symposium. Online, <http://network.bepress.com/explore/medicine-and-health-sciences/public-health/health-services-research>